



**City of Kingston**  
**Report to Housing & Homelessness Advisory Committee**  
**Report Number HHC-26-004**

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**To:** Chair and Members of the Housing & Homelessness Advisory Committee

**From:** Jennifer Campbell, Commissioner, Community Services

**Resource Staff:** Jayne Hartley, Director, Housing and Social Services

**Date of Meeting:** March 26, 2026

**Subject:** Housing and Homelessness Advisory Committee – 2026 Work Plan

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**Council Strategic Plan Alignment:**

Theme: 1. Support Housing Affordability

Goal: See above

**Executive Summary:**

This report provides a summary of the 2026 Housing and Homelessness Advisory Committee (HHAC) Work Plan.

**Recommendation:**

**That** the Housing and Homelessness Advisory Committee recommend to Council:

**That** the 2026 Housing and Homelessness Advisory Committee Work Plan, as presented in Report Number HHC-26-004, be approved.

**March 26, 2026**

Page 2 of 5

**Authorizing Signatures:**

**p.p.** ORIGINAL SIGNED BY COMMISSIONER

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**Jennifer Campbell,  
Commissioner, Community  
Services**

ORIGINAL SIGNED BY CHIEF ADMINISTRATIVE OFFICER

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**Lanie Hurdle, Chief  
Administrative Officer**

**Consultation with the following Members of the Corporate Management Team:**

Paige Agnew, Commissioner, Growth & Development Services	Not required
Neil Carbone, Commissioner, Corporate & Emergency Services	Not required
David Fell, President & CEO, Utilities Kingston	Not required
Desirée Kennedy, Chief Financial Officer & City Treasurer	Not required
Jenna Morley, City Solicitor	Not required
Ian Semple, Commissioner, Transportation & Infrastructure Services	Not required

**March 26, 2026**

Page 3 of 5

**Options/Discussion:**

The HHAC provides City Council advice regarding policies, directives and strategies related to housing and homelessness within the City of Kingston and the County of Frontenac. To assist HHAC members in anticipating the scheduled work that will come before the Committee throughout 2026, Housing & Social Services staff have brought together a Committee work plan based on past discussion and feedback from the Committee. It should be noted that the work plan focuses on new initiatives alongside of updates to work that is ongoing requiring input from Committee members. Housing & Social Services staff oversee a variety of regular projects and programs that are not included in the work plan; however, a broader overview of the work completed in the housing and homelessness areas is available in the department's annual report.

To provide a better opportunity for Committee members to be part of the work plan discussions, staff previously brought forward [Report Number HHC-26-002](#) on January 22, 2026 to seek input from Committee members on work-related items that should be considered as part of the 2026 work plan. The discussions coming out of the meeting on January 22<sup>nd</sup> have been captured within the proposed work plan presented in this report.

The following initiatives are being proposed as part of the 2026 HHAC work plan:

- Housing & Homelessness Programs Standing Update Reports - each meeting the Committee will be presented with a standing report providing key statistics and updates regarding ongoing projects and initiatives.
- Housing & Social Services Annual Report - each year the Housing & Social Services Department is required to provide an annual report on housing and homelessness programming to the Ministry of Municipal Affairs and Housing by June 30<sup>th</sup> highlighting available programs and achievements from the past year. The Committee will receive the 2025 Housing & Social Services Report at its July meeting.
- 10-Year Housing and Homelessness Plan Update – staff will work with Beam Group Incorporated as the consultant for this project and will engage with the committee throughout the process. At each meeting in 2026, the committee will be provided with an update and have opportunities to provide input. Draft findings from engagement will be provided at the July meeting and the draft Plan will be presented to the committee at the September meeting.
- Rent Supplement Program Transformation – Building on the workflow, operations, software and data analysis completed in 2025 for the Rent Supplement Program, staff will now use those findings to guide the program's transition to a new direct delivery model. This work includes implementing an intuitive new software management system to support the updated approach. The rollout will occur in phases throughout 2026, with

**March 26, 2026**

Page 4 of 5

full implementation expected by September 1, 2026. Staff will provide updates to the Committee throughout the duration of the project.

- Community Partner Updates – each year the Committee will receive updates from service providers to offer the group (and community) updates to their programming and trends within the sector. The Committee will receive presentations provided by the City’s funded service agencies at various meetings throughout the year.
- Coordinated Access – Staff are working with service providers to implement a coordinated access system across the City to ensure individuals receive the right services at the right time. The Committee will receive a progress update at the September 2026 meeting.

This report also proposes the 2026 meeting schedule for the remainder of the Committees’ 2026 meeting year, which can be found below:

- Thursday, May 21, 2026 at 1 p.m.
- Thursday, July 16, 2026 at 1 p.m.
- Thursday, September 17, 2026 at 1 p.m.

**Existing Policy/By-Law**

None

**Notice Provisions**

None

**Financial Considerations**

None

**Contacts:**

Jayne Hartley, Director, Housing & Social Services, 613-546-2695 extension 4871

**Other City of Kingston Staff Consulted:**

Mitchell Grange, Policy Manager, Housing & Social Services

Julie Lambert, Manager, Homelessness Services, Housing & Social Services

Kelly Black, Manager, Affordable Housing, Housing & Social Services

John Henderson, Housing Programs Administrator, Housing & Social Services

**March 26, 2026**

Page 5 of 5

Nicola Reid, Housing Programs Administrator, Housing & Social Services

Sarah Reynolds, Housing Programs Administrator, Housing & Social Services

**Exhibits Attached:**

None