

City of Kingston

Net Operating as at December 31, 2025

Department	Actuals Year to Date	Annual Budget	Variance \$	Actual to Budget %
Transportation & Infrastructure Services				
Transit Services	19,972,996	19,014,744	958,252	105.04%
Transportation Services	2,700,098	3,395,627	(695,529)	79.52%
Engineering Services	425,173	435,149	(9,976)	97.71%
Major Projects	-	-	-	0.00%
Public Works Services	29,112,682	27,439,303	1,673,379	106.10%
Solid Waste Services	10,207,080	9,301,954	905,126	109.73%
Commissioner's Office	367,475	395,275	(27,800)	92.97%
Total Transportation & Infrastructure Services	62,785,504	59,982,052	2,803,452	104.67%
Growth & Development Services				
Planning Services	1,296,287	1,398,560	(102,273)	92.69%
Building Services	-	-	-	-
Licensing & Enforcement	984,454	1,344,413	(359,959)	73.23%
Business, Real Estate & Environment	929,847	911,024	18,823	102.07%
Climate Leadership Division	810,828	830,599	(19,771)	97.62%
Commissioner's Office	405,252	390,660	14,592	103.74%
Total Growth & Development Services	4,426,668	4,875,256	(448,588)	90.80%

Department	Actuals Year to Date	Annual Budget	Variance \$	Actual to Budget %
Community Services				
Heritage Services	2,205,885	2,216,675	(10,790)	99.51%
Housing & Social Services	21,126,893	22,190,220	(1,063,327)	95.21%
Recreation & Leisure Services	9,039,797	8,801,525	238,272	102.71%
Arts & Culture Services	2,822,027	3,399,328	(577,301)	83.02%
Residential Long Term Care	6,789,275	6,852,679	(63,404)	99.07%
Community Development, Wellbeing and IIDEA	1,233,982	1,236,903	(2,921)	99.76%
Commissioner's Office	292,403	282,133	10,270	103.64%
Total Community Services	43,510,262	44,979,463	(1,469,201)	96.73%
Corporate & Emergency Services				
Facilities Management & Construction Services	4,121,858	4,188,789	(66,931)	98.40%
Communications & Customer Experience	3,009,268	3,009,848	(580)	99.98%
Information Systems & Technology	4,884,489	5,379,153	(494,664)	90.80%
Human Resources & Organization Development Services	4,012,548	4,142,042	(129,494)	96.87%
Corporate Asset Management & Fleet	215,867	210,473	5,394	102.56%
Fire & Rescue	32,674,680	31,665,369	1,009,311	103.19%
Commissioner's Office	494,034	520,597	(26,563)	94.90%
Total Corporate & Emergency Services	49,412,744	49,116,271	296,473	100.60%

Department	Actuals Year to Date	Annual Budget	Variance \$	Actual to Budget %
Finance & Administration				
Airport	518,928	295,268	223,660	175.75%
Mayor & Council	1,655,113	1,588,999	66,114	104.16%
Office of the CAO	355,527	454,929	(99,402)	78.15%
Legal Services	1,696,101	1,880,998	(184,897)	90.17%
Office of the City Clerk	2,020,287	2,123,380	(103,093)	95.14%
Strategy Innovation & Partnerships	1,266,171	1,074,041	192,130	117.89%
Financial Services	2,363,419	2,324,647	38,772	101.67%
Total Finance & Administration	9,875,546	9,742,262	133,284	101.37%
External Agency Transfers & Fiscal Services				
External Agency Transfers	80,649,730	81,465,986	(816,256)	99.00%
Fiscal Services & Capital Levy	55,750,766	55,680,482	70,284	100.13%
Total External Agency Transfers & Fiscal Services	136,400,496	137,146,468	(745,972)	99.46%
Municipal Total	306,411,220	305,841,772	569,448	100.19%
Taxation Revenue	(307,918,705)	(305,841,772)	(2,076,933)	100.68%
Municipal Operations	(1,507,485)	-	(1,507,485)	
Kingston Public Library	(436,904)	-	(436,904)	-
Kingston Police	(858,931)	-	(858,931)	-
Consolidated External Agencies	(1,295,835)	-	(1,295,835)	

Department	Actuals Year to Date	Annual Budget	Variance \$	Actual to Budget %
Water	(2,177,269)	-	(2,177,269)	-
Wastewater	(2,504,017)	-	(2,504,017)	-
Gas	(912,640)	-	(912,640)	-
Appliance Rental	(69,918)	-	(69,918)	-
Municipal Utilities	(5,663,844)	-	(5,663,844)	
Total Net Operating	(8,467,164)	-	(8,467,164)	-

City of Kingston

Gross Revenue as at December 31, 2025

Department	Actuals Year to Date	Annual Budget	Variance \$	Actual to Budget %
Transportation & Infrastructure Services				
Transit Services	(16,660,109)	(16,776,151)	116,042	99.31%
Transportation Services	(1,137,122)	(1,011,269)	(125,853)	112.45%
Engineering Services	(36,475)	(26,523)	(9,952)	137.52%
Major Projects	(235,041)	(232,944)	(2,097)	100.90%
Public Works Services	(2,192,314)	(1,985,600)	(206,714)	110.41%
Solid Waste Services	(4,009,036)	(4,277,491)	268,455	93.72%
Commissioner's Office	-	-	-	-
Total Transportation & Infrastructure Services	(24,270,097)	(24,309,978)	39,881	99.84%
Growth & Development Services				
Planning Services	(1,621,582)	(1,679,184)	57,602	96.57%
Building Services	(3,474,873)	(4,083,204)	608,331	85.10%
Licensing & Enforcement	(13,387,912)	(12,931,415)	(456,497)	103.53%
Business, Real Estate & Environment	(953,929)	(313,147)	(640,782)	304.63%
Climate Leadership Division	(243,745)	(250,000)	6,255	97.50%
Commissioner's Office	-	-	-	-
Total Growth & Development Services	(19,682,041)	(19,256,950)	(425,091)	102.21%

Department	Actuals Year to Date	Annual Budget	Variance \$	Actual to Budget %
Community Services				
Heritage Services	(204,453)	(210,253)	5,800	97.24%
Housing & Social Services	(77,780,791)	(82,421,507)	4,640,716	94.37%
Recreation & Leisure Services	(12,199,343)	(12,017,743)	(181,600)	101.51%
Arts & Culture Services	(3,275,201)	(2,690,656)	(584,545)	121.72%
Residential Long Term Care	(19,670,662)	(19,423,135)	(247,527)	101.27%
Community Development, Wellbeing and IIDEA	(335,983)	(400,860)	64,877	83.82%
Commissioner's Office	-	-	-	-
Total Community Services	(113,466,433)	(117,164,154)	3,697,721	96.84%
Corporate & Emergency Services				
Facilities Management & Construction Services	(5,219,343)	(5,394,149)	174,806	96.76%
Communications & Customer Experience	(212,093)	(210,381)	(1,712)	100.81%
Information Systems & Technology	(1,226,578)	(1,274,992)	48,414	96.20%
Human Resources & Organization Development Services	(303,222)	(303,222)	-	100.00%
Corporate Asset Management & Fleet	(259,821)	(235,000)	(24,821)	110.56%
Fire & Rescue	(1,419,910)	(1,373,174)	(46,736)	103.40%
Commissioner's Office	(50,000)	(50,000)	-	100.00%
Total Corporate & Emergency Services	(8,690,967)	(8,840,918)	149,951	98.30%

Department	Actuals Year to Date	Annual Budget	Variance \$	Actual to Budget %
Finance & Administration				
Airport	(1,262,339)	(1,603,888)	341,549	78.70%
Mayor & Council	(270)	-	(270)	-
Office of the CAO	(589,005)	(248,414)	(340,591)	237.11%
Legal Services	(2,135,249)	(1,996,554)	(138,695)	106.95%
Office of the City Clerk	(237,846)	(159,050)	(78,796)	149.54%
Strategy Innovation & Partnerships	(1,560,096)	(380,000)	(1,180,096)	410.55%
Financial Services	(1,978,701)	(1,703,616)	(275,085)	116.15%
Total Finance & Administration	(7,763,506)	(6,091,522)	(1,671,984)	127.45%
External Agency Transfers & Fiscal Services				
External Agency Transfers	(3,277,244)	(1,001,539)	(2,275,705)	327.22%
Fiscal Services & Capital Levy	(31,281,649)	(20,880,196)	(10,401,453)	149.81%
Total External Agency Transfers & Fiscal Services	(34,558,893)	(21,881,735)	(12,677,158)	157.93%
Municipal Total	(208,431,937)	(197,545,257)	(10,886,680)	105.51%
Taxation Revenue	(315,051,859)	(310,410,594)	(4,641,265)	101.50%
Municipal Operations	(523,483,796)	(507,955,851)	(15,527,945)	103.06%
Kingston Public Library	(1,480,931)	(1,482,268)	1,337	99.91%
Kingston Police	(6,969,671)	(5,652,257)	(1,317,414)	123.31%
Consolidated External Agencies	(8,450,602)	(7,134,525)	(1,316,077)	118.45%

Department	Actuals Year to Date	Annual Budget	Variance \$	Actual to Budget %
Water	(38,387,873)	(36,870,400)	(1,517,473)	104.12%
Wastewater	(44,505,034)	(42,914,048)	(1,590,986)	103.71%
Gas	(29,081,169)	(37,975,500)	8,894,331	76.58%
Appliance Rental	(4,058,574)	(3,989,000)	(69,574)	101.74%
Municipal Utilities	(116,032,650)	(121,748,948)	5,716,298	95.30%
Total Gross Revenue	(647,967,048)	(636,839,324)	(11,127,724)	101.75%

City of Kingston

Gross Expenditure as at December 31, 2025

Department	Actuals Year to Date	Annual Budget	Variance \$	Actual to Budget %
Transportation & Infrastructure Services				
Transit Services	36,633,105	35,790,895	842,210	102.35%
Transportation Services	3,837,220	4,406,896	(569,676)	87.07%
Engineering Services	461,648	461,672	(24)	99.99%
Major Projects	235,042	232,944	2,098	100.90%
Public Works Services	31,304,996	29,424,903	1,880,093	106.39%
Solid Waste Services	14,216,116	13,579,445	636,671	104.69%
Commissioner's Office	367,475	395,275	(27,800)	92.97%
Total Transportation & Infrastructure Services	87,055,602	84,292,030	2,763,572	103.28%
Growth & Development Services				
Planning Services	2,917,869	3,077,745	(159,876)	94.81%
Building Services	3,474,873	4,083,204	(608,331)	85.10%
Licensing & Enforcement	14,372,366	14,275,829	96,537	100.68%
Business, Real Estate & Environment	1,883,776	1,224,171	659,605	153.88%
Climate Leadership Division	1,054,573	1,080,599	(26,026)	97.59%
Commissioner's Office	405,252	390,660	14,592	103.74%
Total Growth & Development Services	24,108,709	24,132,208	(23,499)	99.90%

Department	Actuals Year to Date	Annual Budget	Variance \$	Actual to Budget %
Community Services				
Heritage Services	2,410,338	2,426,928	(16,590)	99.32%
Housing & Social Services	98,907,684	104,611,727	(5,704,043)	94.55%
Recreation & Leisure Services	21,239,140	20,819,269	419,871	102.02%
Arts & Culture Services	6,097,228	6,089,984	7,244	100.12%
Residential Long Term Care	26,459,937	26,275,814	184,123	100.70%
Community Development, Wellbeing and IIDEA	1,569,965	1,637,763	(67,798)	95.86%
Commissioner's Office	292,403	282,133	10,270	103.64%
Total Community Services	156,976,695	162,143,618	(5,166,923)	96.81%
Corporate & Emergency Services				
Facilities Management & Construction Services	9,341,201	9,582,938	(241,737)	97.48%
Communications & Customer Experience	3,221,361	3,220,229	1,132	100.04%
Information Systems & Technology	6,111,067	6,654,146	(543,079)	91.84%
Human Resources & Organization Development Services	4,315,770	4,445,264	(129,494)	97.09%
Corporate Asset Management & Fleet	475,688	445,473	30,215	106.78%
Fire & Rescue	34,094,590	33,038,543	1,056,047	103.20%
Commissioner's Office	544,034	570,597	(26,563)	95.34%
Total Corporate & Emergency Services	58,103,711	57,957,190	146,521	100.25%

Department	Actuals Year to Date	Annual Budget	Variance \$	Actual to Budget %
Finance & Administration				
Airport	1,781,267	1,899,156	(117,889)	93.79%
Mayor & Council	1,655,383	1,588,999	66,384	104.18%
Office of the CAO	944,532	703,343	241,189	134.29%
Legal Services	3,831,350	3,877,552	(46,202)	98.81%
Office of the City Clerk	2,258,133	2,282,430	(24,297)	98.94%
Strategy Innovation & Partnerships	2,826,267	1,454,041	1,372,226	194.37%
Financial Services	4,342,120	4,028,263	313,857	107.79%
Total Finance & Administration	17,639,052	15,833,784	1,805,268	111.40%
External Agency Transfers & Fiscal Services				
External Agency Transfers	83,926,974	82,467,524	1,459,450	101.77%
Fiscal Services & Capital Levy	87,032,415	76,560,678	10,471,737	113.68%
Total External Agency Transfers & Fiscal Services	170,959,389	159,028,202	11,931,187	107.50%
Municipal Total	514,843,158	503,387,032	11,456,126	102.28%
Taxation Revenue	7,133,154	4,568,821	2,564,333	156.13%
Municipal Operations	521,976,312	507,955,853	14,020,459	102.76%
Kingston Public Library	1,044,027	1,482,268	(438,241)	70.43%
Kingston Police	6,110,740	5,652,257	458,483	108.11%
Consolidated External Agencies	7,154,767	7,134,525	20,242	100.28%

Department	Actuals Year to Date	Annual Budget	Variance \$	Actual to Budget %
Water	36,210,604	36,870,400	(659,796)	98.21%
Wastewater	42,001,017	42,914,048	(913,031)	97.87%
Gas	28,168,529	37,975,500	(9,806,971)	74.18%
Appliance Rental	3,988,656	3,989,000	(344)	99.99%
Municipal Utilities	110,368,806	121,748,948	(11,380,142)	90.65%
Total Gross Expenditures	639,499,885	636,839,326	2,660,559	100.42%

Capital Project Closures and Budget Amendments as at December 31, 2025

Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Public Works Services									
201004 - PBW-Winter De-icing Pilot	67,447	100,000	(32,553)	(32,553)	Close	-	(32,553)	Working Fund Reserve	
Asset Management & Fleet Services									
200041 - FLT-Replacements-UK Other	678,281	678,281	-	-	Close	-	-		
200824 - FLT-Replacements-Solid Waste	540,938	540,938	-	-	Close	-	-		
100159 - FLT-Replacements-Treatment	648,563	648,563	-	-	Close	-	-		
200695 - FLT-Bus Refurbishments	1,348,675	1,348,675	-	-	Close	-	-		
Fire & Rescue									
201150 - FRE-Other Equipment	534,928	550,000	(15,072)	167,900	Funding Swap	-	167,900	Province of Ontario	Fire Protection
				(167,900)	Funding Swap		(167,900)	Fire Capital Reserve	
Engineering Services									
200683 - ENG-Road Reconstruction & Rehabilitation	24,138,445	24,334,344	(195,899)	(195,899)	Reallocate and close	(126,170)	(69,729)	Federal Gas Tax RF	
201206- ENG-Road Reconstruction & Rehabilitation	14,492,298	35,898,975	(21,406,677)	195,899		126,170	69,729	Federal Gas Tax RF	Revised budget \$36,094,873
200686 - ENG-Bridges, Culverts & Retaining Walls	4,583,000	5,159,630	(576,630)	(576,630)	Reallocate and close	(11,359)	(565,272)	Federal Gas Tax RF	
201207 - ENG-Bridges, Culverts & Retaining Walls	3,125,814	4,453,313	(1,327,499)	576,630		11,359	565,272	Federal Gas Tax RF	Revised budget \$5,029,943
200687 - ENG-Storm System Improvements	3,706,271	4,454,508	(748,237)	(748,237)	Reallocate and close	(748,237)	-		
201208 - ENG-Storm Water	2,500,159	5,529,975	(3,029,816)	748,237		748,237	-		Revised budget \$6,278,212

Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
200691 - ENG-Asset Management & Studies	2,554,720	2,620,265	(65,545)	(65,545)	Close	(65,545)	-		
200692 - ENG-Engineering Capital Program - unallocated	2,192,213	2,600,825	(408,612)	(408,612)	Reallocate and close	(48,276)	(360,336)	Federal Gas Tax RF	
201210 - ENG-Engineering Capital Program - unallocated	876,375	1,000,000	(123,625)	408,612		48,276	360,336	Federal Gas Tax RF	Revised budget \$1,408,612
Community Development & Wellbeing									
201509 - CDW – Partners in Mission 140 Hickson	1,500,000	1,500,000	-	-	Close	-	-		
Arts & Culture Services									
200491 - CUL-Cultural Arts Programs	988,319	989,262	(943)	(943)	Close	(943)	-		
Building Services									
2XXXXX - BLD - Buiding Permit Program	-	-	-	400,000	Budget amendment	-	400,000	Building Stabilization Reserve Fund	New budget \$400,000
Planning Services									
201139 - PLD-North King's Town	147,122	150,000	(2,878)	(2,878)	Close	(2,878)	-		
Facilities Management & Construction Services									
200574 - FAC-Building Energy Retrofit	3,858,362	3,925,000	(66,638)	(66,638)	Close	(66,638)			
201491 - FAC-Relocation Hazardous Waste Site	120,527	1,300,000	(1,179,473)	300,000	Budget amendment		300,000	Solid Waste Reserve Fund	Revised budget \$1,600,00
201392 - FAC-Creekford Solid Waste Storage Facility	-	600,000	(600,000)	(600,000)	Reallocate and close	-	(40,740)	Development Charges Reserve	
					Reallocate and close	-	(559,260)	Recycling Equipment Replacement Reserve Fund	
200803 - FAC-New Creekford Road Building	78,289	1,020,881	(942,593)	600,000		-	40,740	Development Charges Reserve	Revised budget \$1,620,881
						-	559,260	Recycling Equipment Replacement Reserve Fund	

Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Parking									
100180 - PRK-Planning/Studies	179,459	195,000	(15,541)	(15,541)	Reallocate and close	-	(15,541)	Parking Reserve Fund	
201399 - PRK-Parking Planning/Studies	-	60,000	(60,000)	15,541		-	15,541	Parking Reserve Fund	Revised budget \$75,541
100181 - PRK-Chown	4,592,021	4,605,146	(13,125)	(13,125)	Reallocate and close	-	(13,125)	Parking Reserve Fund	
201183 - PRK-Chown	121,469	602,462	(480,993)	13,125		-	13,125	Parking Reserve Fund	Revised budget \$615,587
100183 - PRK-Technology/Communications-Parking	299,788	310,000	(10,212)	(10,212)	Reallocate and close	-	(10,212)	Parking Reserve Fund	
200457 - PRK-Parking Technology/Communications	14,990	350,000	(335,010)	10,212		-	10,212	Parking Reserve Fund	Revised budget \$360,212
100184 - PRK-Hanson	2,475,883	2,480,000	(4,117)	(4,117)	Reallocate and close	-	(4,117)	Parking Reserve Fund	
201401 - PRK-Hanson	374,642	825,000	(450,358)	4,117		-	4,117	Parking Reserve Fund	Revised budget \$829,117
100186 - PRK-Surface Lots	1,226,587	1,635,381	(408,794)	(408,794)	Reallocate and close	-	(408,794)	Parking Reserve Fund	
201185 - PRK-Surface Lots	474,995	1,743,951	(1,268,956)	408,794		-	408,794	Parking Reserve Fund	Revised budget \$2,152,745
100187 - PRK-Pay & Display-Meters	2,174,163	2,883,292	(709,129)	(709,129)	Reallocate and close	-	(709,129)	Parking Reserve Fund	
201187 - PRK-Pay & Display/Meters	21,622	106,121	(84,499)	709,129		-	709,129	Parking Reserve Fund	Revised budget \$815,250
Total				531,443		(136,004)	667,447		

Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
Summary									
Reserve & Reserve Funds:									
Municipal Capital Reserve Fund						(136,004)	-		
Solid Waste Reserve Fund						-	300,000		
Building Stablization Reserve Fund						-	400,000		
Fire Capital Reserve Fund						-	(167,900)		
Working Fund Reserve						-	(32,553)		
Sub-Total						(136,004)	499,547		
Grants and Other External Contributions							167,900		
Total						(136,004)	667,447		

Capital Works-In-Progress as of December 31, 2025

Project Number and Description	Actuals	Commitments	Budget	Variance
Agencies & Boards				
Library - Asset Management Envelopes				
100000/201243 - LIB-Branch Revitalization & Renewal (Shared)	355,124	-	388,000	32,876
200526 - LIB-Branch Revitalization & Renewal (Un-Shared)	236,879	-	389,216	152,338
200527 - LIB-Facility Repairs	827,125	-	1,001,112	173,987
200529/201245 - LIB-Shared IT	525,765	-	601,000	75,235
201355 - LIB-Shared Other	-	-	65,000	65,000
Total Library - Asset Management Envelopes	1,944,893	-	2,444,329	499,436
Library - Projects				
200806 - LIB-KFPL Branch Donations	16,856	-	38,409	21,553
201305 - LIB-Isabel T. Move and Lease	210,695	-	300,000	89,305
201356 - LIB-Turner Renovations	246,763	-	2,123,000	1,876,237
Total Library - Projects	474,314	-	2,461,409	1,987,095
Total Library	2,419,207	-	4,905,738	2,486,530
Police - Asset Management Envelopes				
200533/201153 - POL-IT Projects	3,878,216	-	7,051,000	3,172,784
201154 - POL-Critical Incident Management Equipment	184,751	-	297,500	112,749
201152 - POL-Replacement Vehicles	1,374,475	-	1,959,500	585,025
201156 - POL-Building	59,928	-	275,000	215,072
Total Police - Asset Management Envelopes	5,497,369	-	9,583,000	4,085,631

Project Number and Description	Actuals	Commitments	Budget	Variance
Police - Projects				
200698 - POL-911 Upgrades	2,701,891	2,713	2,920,000	215,396
201155 - POL-Protective Gear	252,601	-	450,000	197,399
Total Police - Projects	2,954,492	2,713	3,370,000	412,795
Total Police	8,451,861	2,713	12,953,000	4,498,426
Kingston Access Services - Projects				
100089/201354 - KAS-Facility Upgrades	31,132	-	157,000	125,868
200820/201246 - KAS-Replacement of KAS Vehicles	1,186,084	-	2,454,032	1,267,948
201248 - KAS-Replacement of Server	39,971	-	50,000	10,029
Total Kingston Access Services	1,257,187	-	2,661,032	1,403,845
County of Frontenac - Projects				
201026 - COF-Ambulance	160,027	-	250,000	89,973
201025 - COF-Ambulance Station	2,666,061	-	3,000,000	333,939
Total County of Frontenac	2,826,088	-	3,250,000	423,912
Total Agencies & Boards	14,954,343	2,713	23,769,770	8,812,713
Infrastructure, Transportation & Emergency Services				
Transportation Services - Transportation & Transit - Asset Management Envelopes				
200666 - TRP - City-wide Routes ATMP Infrastructure	4,589,696	38,945	4,681,102	52,461
201219 - TRP-City Wide Intersection & Corridor Improvements	564,459	180,833	807,719	62,427
200667 - TRP-Neighbourhood Routes ATMP Infrastructure	2,312,802	49,361	2,364,823	2,660
200669/201216 - TRP-Intersections and Pedestrian Crossings	3,498,227	49,526	4,400,001	852,247

Project Number and Description	Actuals	Commitments	Budget	Variance
200673 - TRP-Pathway and Trail Lighting	3,187,317	9,419	3,200,000	3,264
201405 - TRP-Corridor Improvements	2,614	407	100,000	96,979
201406 - TRP-Traffic Calming	45,751	-	150,000	104,249
201410 - TRP-City Wide Intersection / Corridor (DC)	369,278	-	5,354,253	4,984,975
201411 - TRP-Active Transportation - Pathways & Trails (DC)	-	12,140	1,079,630	1,067,490
Total Transportation Services - Transportation & Transit - Asset Management Envelopes	14,570,145	340,632	22,137,528	7,226,751
Transportation Services - Projects				
100252 - TRP-Centennial Drive-2 Lane Road	6,125,630	86,962	8,113,052	1,900,460
200668/201215 - TRP-Policies and Programs	623,872	57,762	967,150	285,516
201217 - TRP-Transportation Data Modelling and Studies	650,343	559,365	1,533,450	323,742
201218 - TRP-Transportation Management General	1,425,668	6,971	3,087,496	1,654,858
200675/201221/201222 - TRP-KIN-02 - Enhanced Connections to Transit Stops (ICIP)	8,237,082	28,582	8,456,069	190,405
200678 - TRP-KIN-04 - Enhanced Pedestrian & Cycling (ICIP)	14,062,688	418	14,081,463	18,357
200987 - TRP-School Safety Zones	214,111	-	400,000	185,889
201028 - TRP-Gardiners Centennial MTO Intersection	16,192,893	2,702,526	18,905,000	9,582
201220 - TRP-Neighbourhood Speed Limits	6,358	-	200,000	193,642
201283/201284 - TRP-KIN-08 - Transity Priority (ICIP)	1,544,852	-	2,184,899	640,047
201408/201409 - TRP-KIN-11 - Enhanced Connections to Transit Stops (ICIP)	1,355,010	106,865	3,744,817	2,282,942
Total Transportation Services - Projects	50,438,507	3,549,449	61,673,396	7,685,440

Project Number and Description	Actuals	Commitments	Budget	Variance
Transit - Asset Management Envelopes				
200447 - TRN-Buildings-Transit	200,905	37,522	522,001	283,574
200448/201182 - TRN-Equipment	746,890	18,195	805,000	39,915
200643/200934 - TRN-Bus Stops/Shelters	3,254,553	546,805	4,693,026	891,668
201180 - TRN-Bus Stops/Shelters/Passenger Stations	29,713	-	462,000	432,287
201415 - TRN-Signage	-	-	20,000	20,000
201416 - TRN-Shelter (new)	-	-	20,000	20,000
201417 - TRN-Shelters (state of good repair)	-	-	120,000	120,000
201418 - TRN-Stations	91,548	56,423	808,500	660,529
Total Transit - Asset Management Envelopes	4,323,610	658,944	7,450,527	2,467,973
Transit - Projects				
201179 - TRN-Technology Equipment and Communications	219,838	218,158	515,000	77,004
201181 - TRN-Five Year Transit Plan & Organizational Review	70,855	-	95,000	24,145
Total Transit - Projects	290,694	218,158	610,000	101,149
Total Transportation & Transit Services	69,622,955	4,767,183	91,871,451	17,481,313
Public Works - Asset Management Envelopes				
201166 - PBW-Right-of-way Inspections/Repairs	4,495,851	215,486	6,200,000	1,488,663
200427/201169 - PBW-Low Volume Roads	2,075,243	65,118	2,200,000	59,639
200429 - PBW-Technology-Research & Implementation	373,353	-	410,000	36,647
201171 - PBW-Parks & Sportsfields Repairs	178,398	4,516	305,000	122,087

Project Number and Description	Actuals	Commitments	Budget	Variance
201167 - PBW-Pavement Marking	630,934	11,370	1,019,540	377,236
201170 - PBW- PW Building Capital	94,906	-	95,000	94
201362 - PBW-Forestry	588,326	80,303	750,000	81,371
201363 - PBW-Equipment	11,536	4,483	100,000	83,981
Total Public Works - Asset Management Envelopes	8,448,548	381,275	11,079,540	2,249,717
Total Public Works	8,448,548	381,275	11,079,540	2,249,717
Solid Waste - Projects				
200807 - SLW-Groundwork Repair at Yard Waste Depot at KARC	-	-	100,000	100,000
201364 - SLW-Automated Cart System	2,104,917	184,509	2,300,000	10,574
201365 - SLW-Equipment	-	-	100,000	100,000
Total Solid Waste	2,104,917	184,509	2,500,000	210,574
Engineering - Asset Management Envelopes				
201206 - ENG-Road Reconstruction & Rehabilitation	14,492,298	2,619,393	36,094,873	18,983,182
201207 - ENG-Bridges, Culverts & Retaining Walls	3,125,814	846,837	5,029,943	1,057,292
200688/201257 - ENG-Stormwater & Combined Sewer Separation Projects	14,595,656	3,054,160	21,207,679	3,557,863
201209 - ENG-Asset Management & Studies	2,564,578	235,727	3,010,236	209,931
201210 - ENG-Engineering Capital Program - unallocated	568,618	307,757	1,408,612	532,237
201412 - ENG-Combined Sewer Separation (DC)	-	-	87,040	87,040
Total Engineering - Asset Management Envelopes	35,346,964	7,063,874	66,838,383	24,427,545

Project Number and Description	Actuals	Commitments	Budget	Variance
Engineering - Projects				
100229 - ENG-Cataraqui Woods Extension - Sydenham	7,845,696	183,630	9,239,186	1,209,861
201208 - ENG-Storm Water	1,885,505	616,500	6,278,212	3,776,206
201456 - ENG-Utilities Kingston (Sewer)	593,610	180,790	775,000	600
201457 - ENG-Utilities Kingston (Water)	1,061,240	638,219	1,700,000	541
Total Engineering - Projects	11,386,051	1,619,139	17,992,398	4,987,208
Major Projects Office - Engineering - Projects				
201029/201030 - MPO-KIN-02 - K&P Trail (ICIP)	26,915	9,680	1,765,302	1,728,706
201281/201282 - MPO-KIN-07 - JCB @ Montreal (ICIP)	6,411,727	667,479	7,840,000	760,794
201303 - MPO-Midland to Cloggs Servicing & Design	48,768	-	500,000	451,232
201345 - MPO-Wabaan Crossing - Post Construction and Monitoring	313,318	-	1,700,000	1,386,682
Total Major Projects Office - Engineering	6,800,729	677,160	11,805,302	4,327,413
Total Engineering	53,533,744	9,360,174	96,636,084	33,742,166
Fire & Rescue - Asset Management Envelopes				
100098 - FRE-911 Telephone Service	1,613,005	12,776	1,909,710	283,930
100100/201145 - FRE-Communications Centre	301,303	519	302,300	478
100104/201148 - FRE-Response Vehicles - Replace/Refurbish	8,180,309	4,645,175	15,672,712	2,847,228
200505 - FRE-Mobile Radio & Communications	1,045,126	4,677	1,053,500	3,697
201147 - FRE-Fire Technology Communications	36,612	-	72,000	35,388
200509/201150 - FRE-Other Equipment	1,933,939	126,515	2,095,000	34,546
201146 - FRE-Corporate Radio System	1,311,695	476,012	2,439,576	651,869
201151 - FRE-Emergency Preparedness	118,236	18,123	175,000	38,641

Project Number and Description	Actuals	Commitments	Budget	Variance
201149 - FRE-Training Centre Facilities and Props	50,490	2,535	102,286	49,262
201074 - FRE-Aerial Fire Truck	-	2,000,000	2,000,000	-
201144 - FRE-Records Management System	-	-	325,000	325,000
201366 - FRE-Planning and Studies	16,752	-	50,000	33,248
201368 - FRE-New Station FFE	-	-	800,000	800,000
Total Fire & Rescue - Asset Management Envelopes	14,607,466	7,286,332	26,997,084	5,103,287
Total Fire & Rescue	14,607,466	7,286,332	26,997,084	5,103,287

Growth & Development Services

Planning Services - Projects

200936 - PLD-Urban Growth Strategy Update	144,639	-	150,000	5,361
200467/201140 - PLD-Development Review/Land Management	73,007	-	207,171	134,164
200468/201141 - PLD-Project Costs/Long Term Plan	1,092,114	1,648	1,290,364	196,602
200831/201435 - PLD-Policy Planning Studies	442,338	28,412	900,000	429,250
200940/201138 - PLD-Density by Design	196,456	-	300,000	103,544
200941/201438 - PLD-GIS Vendor Support	10,518	6,380	45,000	28,101
200942/201142 - PLD-3D GIS Development Strategy	42,165	-	119,000	76,835
200943 - PLD-Site Plan By-Law Update	73,933	-	75,000	1,067
201012/201136 - PLD-Official Plan Consolidation/ 5 Year Reviews	479,741	244	800,000	320,015
201013 - PLD-Plan Review Monitors	3,067	-	15,000	11,933
201075 - PLD-2024 DC Background Study & By-Law Development	141,843	-	275,000	133,157
201137 - PLD-Affordable Housing Assessment Report	130,360	36,212	200,000	33,428
201143 - PLD-Natural Heritage Study	193,354	31,650	315,000	89,997

Project Number and Description	Actuals	Commitments	Budget	Variance
201433 - PLD-New Road-Cataraqui Woods Dr. (Sydenham Rd to 560m east)	14,915	-	5,040,000	5,025,085
201434 - PLD-Riverview Shores Roundabout	68,405	19,417	4,222,010	4,134,189
201436 - PLD-Urban Growth Strategy	42,677	-	75,000	32,323
201437 - PLD-Furnishings/Equipment	21,375	2,864	25,000	761
201439 - PLD-Development Capital Project Implementation	61,564	-	100,000	38,436
201440 - PLD-Gibraltor Bay Subdivision	-	-	388,838	388,838
201441 - PLD-Development Project Capital Cost Sharing	-	-	100,000	100,000
Total Planning Services	3,232,472	126,827	14,642,384	11,283,085
Building Services - Asset Management Envelopes				
100133 - BEN-Building Hardware	49,299	30,701	80,000	-
201188 - BLD-Building Hardware	24,012	-	43,000	18,988
2XXXXX - BLD - Building Permit Program	-	-	400,000	400,000
Total Building Services	73,311	30,701	523,000	418,988
Licensing & Enforcement Services - Projects				
200834 - LES-Accela Licensing and Code Enforcement	-	-	300,000	300,000
200899 - LES-Enforcement Field Hardware	94,389	-	100,000	5,611
201189 - LES-Accela Licensing and Code Enforcement	-	-	50,000	50,000
201190 - LES-Online Payment - Cityview	-	-	50,000	50,000
201191 - LES-PS Field Hardware	33,476	-	70,000	36,524
201370 - LES-Conversion to DASH	-	-	160,000	160,000
Total Licensing & Enforcement Services	127,865	-	730,000	602,135

Project Number and Description	Actuals	Commitments	Budget	Variance
Parking - Asset Management Envelopes				
201399 - PRK-Planning/Studies	-	-	75,541	75,541
201183 - PRK-Chown	121,469	-	615,587	494,118
100182 - PRK-Bicycle Parking	44,786	-	160,000	115,214
200457 - PRK-Technology/Communications-Parking	14,990	-	360,212	345,222
201401 - PRK-Hanson	173,137	201,504	829,117	454,476
201185 - PRK-Surface Lots	394,319	80,675	2,152,745	1,677,751
201187 - PRK-Pay & Display-Meters	21,622	-	815,250	793,628
201402 - PRK-Robert Bruce	30,915	-	470,000	439,085
100310 - PRK-Parking Other Equipment	78,513	-	115,000	36,487
200460 - PRK-Parking Enforcement	91,124	-	141,948	50,825
201002/201184 - PRK-Kingston Market Square Hotel	-	-	476,000	476,000
201081 - PRK-Hanson Memorial Parking Garage	3,631,249	68,621	3,700,000	131
201400 - PRK-Parking Technology/Communications	-	-	150,000	150,000
201403 - PRK-Internal Project Management	145,748	-	145,748	-
Total Parking	4,747,871	350,799	10,207,148	5,108,478
Real Estate & Environmental Initiatives - Asset Management Envelopes				
200496/201176 - REE-Employment Land Acquisition	3,686,120	6,950	11,000,000	7,306,930
Total Real Estate & Environmental Initiatives - Asset Management Envelopes	3,686,120	6,950	11,000,000	7,306,930

Project Number and Description	Actuals	Commitments	Budget	Variance
Real Estate & Environmental Initiatives - Projects				
100138 - REE-9 North Street (Old Imperial Oil Building)	8,700	-	100,001	91,301
100142 - REE-Federal Divestitures	122,709	-	250,000	127,291
100281/201420 - REE-Kingston East Landfill Closure	325,939	-	436,800	110,861
100314 - REE-Belle Island Stabilization	5,815	-	50,000	44,185
200870/201177 - REE-Employment Land Servicing	7,076,284	706,351	8,500,223	717,588
200170/201422 - REE-Municipal Property Environmental Remediation	222,661	6,433	305,000	75,906
200322 - REE-Employment Land Agreement	112,972	182,516	300,000	4,512
200337 - REE-Dredging Waterlot-1 Queen Street	117,384	-	133,358	15,974
200493/201175 - REE-Strategic Property Land Development	1,200,729	64,510	1,461,165	195,926
200497/201419 - REE-DT Coal Tar Groundwater Monitoring	100,703	-	145,000	44,298
200498/201421 - REE-Belle Park Landfill	250,108	351	401,863	151,404
200499/201178 - REE-EMP Remediation and Monitoring	61,315	-	360,000	298,685
200974/201425 - REE-Managed Forest Projects	82,306	-	91,400	9,094
201005 - REE-McAdoos Landfill Cap Repairs	83,671	-	120,000	36,329
201006 - REE-Orchard Marsh Sediment Control	45,706	-	250,000	204,294
201069 - REE-Belle Park Emergency Repairs	1,407,611	-	1,500,000	92,389
201268 - REE-Proponent Honorarium	50,000	-	150,000	100,000
201319 - REE-Enhanced Rock Weathering Carbon Capture	26,969	-	212,000	185,031
201338 - REE-367 Gore Road Servicing	6,999	18,749	750,000	724,252

Project Number and Description	Actuals	Commitments	Budget	Variance
201423 - REE-Environmental Remediation Projects	-	-	50,000	50,000
201424 - REE-Brownfield Remediation Project	10,729	-	50,000	39,271
201426 - REE-Excess Soil strategies and development	37,017	-	75,000	37,983
201427 - REE-Corporate Environmental Risk Management	43,144	-	65,000	21,856
Total Real Estate & Environmental Initiatives - Projects	11,399,473	978,910	15,756,810	3,378,427
Total Real Estate & Environmental Initiatives	15,085,593	985,860	26,756,810	10,685,357
Climate Leadership Division - Projects				
200811/201173 - CLD-Climate Leadership Priorities Implementation	679,789	93,423	920,000	146,788
200900 - CLD-Sustainable Kingston Plan Update	10,735	-	125,000	114,265
201369 - CLD-Better Homes Kingston Program	325	-	1,825,450	1,825,125
Total Climate Leadership Division	690,849	93,423	2,870,450	2,086,177
Community Services				
Rideaucrest - Asset Management Envelopes				
100080 - LTC-Donations, Capital Expenditures	198,681	10,259	222,000	13,059
100209 - LTC-Rideaucrest Home-Facility	3,470,355	-	3,663,843	193,489
201372 - LTC-Equipment and Furnishings	33,961	-	100,000	66,039
Total Rideaucrest	3,702,997	10,259	3,985,843	272,587

Project Number and Description	Actuals	Commitments	Budget	Variance
Heritage Services - Asset Management Envelopes				
200490 - HER-Cultural Heritage	994,085	21,471	1,667,661	652,105
201130 - HER-Heritage Planning	130,793	33,649	213,673	49,231
201373 - HER-Civic Collection Management	-	-	175,000	175,000
201374 - HER-PHSM Functional Capital	2,394	-	10,000	7,606
201375 - HER-Heritage Master Plan	54,860	238	100,000	44,902
201376 - HER-Heritage Planning Studies/Designations	5,728	-	100,000	94,272
Total Heritage Services - Asset Management Envelopes	1,187,860	55,358	2,266,334	1,023,116
Total Heritage Services	1,187,860	55,358	2,266,334	1,023,116
Housing & Social Services - Projects				
201163 - HSG-Canada-Ontario Community Housing Initiative	1,920,823	871,553	3,602,020	809,643
200717 - HSG-1752 Bath Road	-	-	2,400,000	2,400,000
200727 - HSG-484-Albert Street (Home for Good Program)	15,521,745	-	23,187,818	7,666,073
200763 - HSG-805 Ridley	5,292,815	53,905	5,670,540	323,820
201007 - HSG-Housing & Homeless System Consulting	48,285	-	100,000	51,715
201009 - HSG-Affordable Units	14,796,764	1,120,126	16,872,982	956,092
201011 - SOC-Child Care Plan	38,266	-	50,000	11,734
201040 - HSG-Rapid Housing Initiative (Round Three)	6,517,150	13,687	6,669,918	139,081
201162 - HSG-Housing & Homelessness Plan	235,647	-	280,000	44,353
201164 - HSG-Ontario Priorities Housing Initiative (OPHI)	497,538	-	673,340	175,802
201280 - HSG-38 Cowdy Street	281,875	30,075	500,000	188,050
201291 - HSG-186 Hillendale Ave	414,387	-	445,000	30,613

Project Number and Description	Actuals	Commitments	Budget	Variance
201292 - HSG-120 Compton Street	100,000	-	400,000	300,000
201293 - HSG-541 Division Street	139,889	-	980,000	840,111
201294 - HSG-KFHC Affordable Housing	90,067	96,202	870,000	683,731
201307 - HSG-Sleeping Cabins-690 SJA Macdonald Blvd	-	-	150,000	150,000
201308 - HSG-Sleeping Cabins-Capital Development	-	-	350,000	350,000
201309 - HSG-Additional Residential Unit (ARU) Incentive	189,680	-	1,600,000	1,410,320
201444 - HSG-500 Cataraqui Woods Drive	-	-	472,500	472,500
Total Housing & Social Services	46,084,932	2,185,548	65,274,118	17,003,638
Community Development, Wellbeing and IIDEA				
200640 - CDW-MFAP Modernization & Sustainment	38,175	-	100,000	61,825
201288 - CDW-St Vincent de Paul Community Centre	2,033,618	-	2,220,000	186,382
201360 - CDW-Engage for Change	109,385	3,892	260,252	146,975
201361 - CDW-Community Development Initiatives	250,000	-	400,000	150,000
Total Community Development, Wellbeing and IIDEA	2,431,177	3,892	2,980,252	545,183
Arts & Culture Services - Asset Management Envelopes				
100297 - CUL-JK Tett Centre Envelope	85,761	-	132,200	46,439
201157 - CUL-Cultural Arts Programs	80,000	-	250,000	170,000
201398 - CUL-Grand Theatre Functional Capital	3,201	-	150,000	146,799
Total Arts & Culture Services - Asset Management Envelopes	168,962	-	532,200	363,238

Project Number and Description	Actuals	Commitments	Budget	Variance
Arts & Culture Services - Projects				
100311 - CUL-Public Art Program (KCP)	735,075	-	978,943	243,869
Total Arts & Culture Services - Projects	735,075	-	978,943	243,869
Total Arts & Culture Services	904,037	-	1,511,143	607,106
Recreation & Leisure Services - Asset Management Envelopes				
200477/201211 - REC-Existing Parks & Shoreline	11,364,834	387,316	16,725,072	4,972,922
200481/201158 - REC-Community Facilities	777,266	7,900	968,426	183,260
200483 - REC-Recreation Facilities	646,795	-	734,997	88,202
200484/201159 - REC-Aquatic Facilities	730,137	11,850	1,231,007	489,019
201160 - REC-Arena Facilities	1,862,600	51,815	2,392,688	478,274
200486 - REC-Market Square	238,880	-	263,823	24,943
200487/201431 - REC-Marina Facilities	640,348	-	2,566,764	1,926,417
200488 - REC-Portsmouth Olympic Harbour	716,758	-	753,308	36,550
200705/201258 - REC-DMAF Shoreline Projects	7,787,088	133,658	10,430,052	2,509,305
201022 - REC-Parks Capital Program - unallocated	315,813	9,999	402,275	76,462
201413 - REC-Shoreline (DMAF Ineligible)	-	-	700,000	700,000
201428 - REC-Parks (DC)	89,600	267,512	2,099,014	1,741,903
201429 - REC-Slush Puppie Place	86,897	33,254	246,545	126,394
201430 - REC-Recreation Facilities-Other	58,410	-	256,601	198,191
201473 - REC-Swim Dock & Water Play Area	13,049	55,631	2,000,000	1,931,320
Total Recreation & Leisure Services - Asset Management Envelopes	25,328,475	958,935	41,770,572	15,483,161

Project Number and Description	Actuals	Commitments	Budget	Variance
Recreation & Leisure Services - Projects				
200658 - REC-New Parks	4,155,556	650,060	8,599,025	3,793,409
201071 - REC-Loyalist Township Aquatics Centre Partnership	4,366,667	-	6,550,000	2,183,333
201212 - REC-Confederation Basin Promenade	2,040	-	9,500,000	9,497,960
201214 - REC-Development Charges Funded Parks	859,821	95,652	1,229,585	274,112
201310 - REC-Inclusive Play Shannon Park Civil Works	568,379	112,061	1,630,000	949,560
201432 - REC-Passenger Dock	-	5,088	200,000	194,912
201513 - REC-Slush Puppie Place Score Clock	-	-	1,000,000	1,000,000
Total Recreation & Leisure Services - Projects	9,952,463	862,860	28,708,610	17,893,287
Total Recreation & Leisure Services	35,280,938	1,821,795	70,479,182	33,376,448

Corporate Services

Facilities Management & Construction Services - Asset Management Envelopes

200650/200909 - FAC-Rideaucrest Home	5,324,716	60,224	5,408,540	23,600
201242 - FAC-Designated Substance Management	86,661	59,488	450,000	303,852
200906/201241 - FAC-Realty Asset Management	4,267,056	1,039,938	8,022,574	2,715,579
200907 - FAC-Grand Theatre Envelope	132,461	403,870	540,599	4,268
200910 - FAC-Kingston Fire & Rescue	686,277	15,142	778,963	77,544
200914 - FAC-Kingston Frontenac Public Library	968,929	4,582	995,000	21,490
201023/201238 - FAC-Heritage Capital Envelope	9,732,414	1,709,671	11,838,076	395,991
201024/201239 - FAC-Non-Heritage Capital Envelope	17,234,934	1,339,679	20,369,220	1,794,607

Project Number and Description	Actuals	Commitments	Budget	Variance
201390 - FAC-Renewal (Heritage & Non-Heritage) (Header)	2,674,702	236,214	6,000,000	3,089,085
200913 - FAC-610 Montreal Envelope	737,532	2,563,756	3,709,269	407,981
Total Facilities Management & Construction Services - Asset Management Envelopes	41,845,682	7,432,562	58,112,242	8,833,998
Facilities Management & Construction Services - Projects				
200802 - FAC-Public Works Vehicle Storage Facility	8,344	-	190,000	181,656
200803 - FAC-New Creekford Road Building	78,289	-	1,620,881	1,542,592
200979 - FAC-Kingston Fire & Rescue, New Fire Stations	546,768	310,773	1,000,000	142,460
201240 - FAC-Fire Facilities	11,569	239,329	650,000	399,102
201266 - FAC-Planning/Design Aquatic Heath Centre	686,374	632,236	3,000,000	1,681,390
201267 - FAC-Culligan Water Park enclosure	1,181,992	21,931,519	26,100,000	2,986,489
201306 - FAC-Isabel Turner Renovation	4,197,229	738,164	4,940,000	4,607
201329 - FAC-309 QMR Renovations	2,321,205	1,571,633	9,430,000	5,537,162
201391 - FAC-Taylor Kidd Fire and EMS Station	950,712	12,903,276	20,485,000	6,631,012
201393 - FAC-Division Street Fueling Station	-	-	175,000	175,000
201394 - KARC relocation	133,878	44,487	375,000	196,635
201395 - FAC-Decarbonization - Net Zero Transition Plan	23,863	93,680	1,000,000	882,457
201396 - FAC-Decarbonization - Fleet EV Charging Expansion	37,938	337,877	650,000	274,185
201488 - FAC-PV System Rideau Heights Community Centre	-	-	1,619,560	1,619,560
201491 - FAC-Relocation Hazardous Waste Site	120,527	417,706	1,600,000	1,061,768
Total Facilities Management & Construction Services - Projects	10,298,686	39,220,678	72,835,441	23,316,077
Total Facilities Management & Construction Services	52,144,368	46,653,240	130,947,683	32,150,074

Project Number and Description	Actuals	Commitments	Budget	Variance
Asset Management & Fleet Services - Asset Management Envelopes				
100151/201228 - FLT-Replacements-Underground	1,358,068	-	1,950,876	592,809
200439 - FLT-Replacements-City Other	160,299	-	181,519	21,220
201227 - FLT-Replacements-Treatment	5,655	63,978	557,254	487,621
201384 - FLT-Replacements-UK Other	-	-	241,642	241,642
200442 - FLT-Replacements-Other	186,785	-	192,368	5,584
200461 - FLT-Vehicle	19,589	-	80,000	60,411
200607/201237 - FLT-Corporate Asset Management	788,525	18,345	965,000	158,130
201232 - FLT-Bus Refurbishments	520,711	-	1,479,247	958,536
200821 - FLT-Replacements-Underground/Treatment	1,459,613	281,351	1,853,676	112,713
200822/201225 - FLT-Replacements-City Other	1,634,364	75,424	1,751,531	41,742
200823/201223 - FLT-Replacements-Public Works	9,306,386	2,570,001	12,300,922	424,536
201224 - FLT-Replacements-Solid Waste	990,212	869,356	1,877,749	18,181
200825/201229 - FLT-Replacements - Gas	405,997	-	520,690	114,693
200826/201235 - FLT-Additions - Public Works (Roads/Sidewalks)	2,158,802	325,392	2,489,931	5,737
200829/201234 - FLT-Buildings/Grounds/Infrastructure	398,685	2,060	1,024,100	623,355
200926/201385 - FLT-Replacements - Full Size Buses (including Electrical)	6,339,920	6,271,031	13,090,521	479,570
200927/201236 - FLT-Additions - Facilities Maintenance	115,764	140,164	356,756	100,828
201021 - FLT-Municipal-Additions	287,984	111,275	681,652	282,394
201019 - FLT-Municipal-Replacements	5,102,133	71,965	5,790,841	616,743
201020 - FLT-Utilities-Replacements	977,353	314,291	1,429,594	137,950

Project Number and Description	Actuals	Commitments	Budget	Variance
201226 - FLT-Replacements - Capital Leases	580,883	-	1,608,179	1,027,296
201230 - FLT-Replacements - Other	329,312	-	355,823	26,511
201231 - FLT-Electric-Zero Emission Bus Replacement Cost	1,935,523	7,268,609	9,689,760	485,628
201386 - FLT-Replacements - Transit Shuttle	14,433	-	250,000	235,567
201387 - FLT-Shop Equipment/Tooling	36,956	5,769	50,000	7,275
201388 - FLT-Additions - Engineering	18,160	-	97,900	79,740
201389 - FLT-Additions - Parking-Skid Steer	8,744	52,259	130,000	68,997
C201469 - FLT- Fleet Replacements – City Other (Solid Waste)	-	1,471,606	2,100,000	628,394
Total Asset Management & Fleet Services	35,140,856	19,912,875	63,097,532	8,043,801
Information Systems & Technology - Asset Management Envelopes				
200515 - IST-Information Management	2,193,062	2,467	2,205,756	10,227
200840/201195 - IST-ICT Infrastructure	4,516,705	198,202	5,124,174	409,267
201197 - IST-Core Capability Sustainment	-	-	348,748	348,748
200842/201198 - IST-Digital Workspace	2,763,998	127,394	2,903,824	12,432
200843 - IST-Business Applications	2,841,764	-	2,841,767	3
200174/201200 - IST-Cyber Security	1,688,081	14,820	1,891,269	188,367
200845/201201 - IST-Digital Service Delivery	5,193,109	-	6,020,304	827,195
201204 - IST-Continuous Improvement & Innovation	192,768	59,504	410,000	157,728
200929/201202 - IST-Geospatial Information Management	2,953,174	3,663	3,464,498	507,661
201196 - IST-Software Subscriptions and Maintenance	2,518,688	11,707	2,573,000	42,604
201199 - IST-Business Applications Sustainment	73,732	-	74,150	418
201205 - IST-Core System Improvement	288,288	-	294,606	6,318

Project Number and Description	Actuals	Commitments	Budget	Variance
201379 - IST-Enterprise Resource Management Sustainment	642,891	37,013	681,727	1,823
201380 - IST-Planning Building Licensing	456,731	-	458,522	1,791
201381 - IST-Comms CX and Public Engagement	252,360	-	270,499	18,139
201382 - IST-Govt Admin & Council Support	140,000	-	140,000	0
201383 - IST-Rideaucrest	203,039	-	204,554	1,515
Total Information Systems & Technology - Asset Management Envelopes	26,918,391	454,770	29,907,398	2,534,236
Information Systems & Technology - Projects				
201192 - IST-Financial Management System	1,963,845	-	2,076,596	112,751
201492 - IST-POS System	-	-	1,000,000	1,000,000
Total Information Systems & Technology - Projects	1,963,845	-	3,076,596	1,112,751
Total Information Systems & Technology	28,882,236	454,770	32,983,994	3,646,987
Chief Administrative Officer				
Chief Administrative Officer				
201265 - CAO-Large project management and support	25,097	-	350,000	324,903
Total Chief Administrative Officer	25,097	-	350,000	324,903
Airport - Asset Management Envelopes				
200167 - AIR-Planning/Studies	141,978	21,991	285,000	121,031
200171 - AIR-Grounds/Underground/Fencing	582,507	1,145	896,100	312,449
200656 - AIR-Runway Rehabilitation	-	-	250,000	250,000
Total Airport - Asset Management Envelopes	724,484	23,136	1,431,100	683,480

Project Number and Description	Actuals	Commitments	Budget	Variance
Airport - Projects				
200296 - AIR-Airport Building and Runway	42,791	-	135,000	92,209
201358 - AIR-Flight Obstacle Tree Trimming	-	-	150,000	150,000
201359 - AIR-Robotic Grass Cutting	-	-	50,000	50,000
Total Airport - Projects	42,791	-	335,000	292,209
Total Airport	767,275	23,136	1,766,100	975,689
Strategy Innovation & Partnerships - Projects				
201135 - SIP-Physician Recruitment	1,231,272	-	2,000,000	768,728
Total Strategy Innovation & Partnerships	1,231,272	-	2,000,000	768,728
Chief Financial Officer				
201277 - FIN-Service Capacity Modelling	132,287	-	300,000	167,713
201311 - FIN-HAF unallocated grant	-	-	2,658,202	2,658,202
201313 - FIN-UK HAF Aberdeen	91,760	-	315,000	223,240
201357 - FIN-Additional Ambulance	195,365	-	195,365	-
Total Chief Financial Officer	419,412	-	3,468,567	3,049,155
Total Capital Projects	395,432,391	94,690,672	689,694,469	199,571,406

2025 Report on Building Fees

In accordance with the *Building Code Act (BCA)*,
S. O. 1992, c. 23 Section 7 (4)

(A) Fees

Revenues	\$ 3,474,873
Expenditures:	
1. Direct costs - administration & enforcement	(2,928,632)
2. Direct costs - other related service costs	(389,338)
3. Indirect costs - for support & overhead	(425,290)
4. Transfer from Permit Stabilization Reserve Fund	268,387
	<u>\$ (3,474,873)</u>

(B) Permit Stabilization Reserve Fund

*(Per 2006 Ontario Building Code Regulations,
Division C, Part 1, Section 1.9.1.1. (1) (d))*

Opening balance, January 1, 2025	\$ 7,958,588
Add:	
Interest earned on fund	265,880
Less:	
Funding for capital purposes	(189,711)
Transfer to operating	<u>(268,387)</u>
Ending balance, December 31, 2025	<u>\$ 7,766,370</u>

Special Account for Height and Density Bonusing Provisions

In accordance with the *Planning Act* - Section 37(7) (subsequently repealed)

Financial Statement as of December 31, 2025

Opening Balance January 1, 2025	\$520,035
Add Contributions	0
Less Expenditures	0
Ending Balance December 31, 2025	<u>\$520,035</u>

Special Account for Community Benefits

In accordance with the *Planning Act* - Section 37 (48)

Financial Statement as of December 31, 2025

Opening Balance January 1, 2025		\$ 653,376
Add Contributions:		
1245 Centennial Drive	61,162	
565 Princess Street	19,688	
1752 Bath Road	77,308	
1600 Rockwell Drive	<u>212,846</u>	371,004
Less Expenditures		<u>(653,000)</u>
Ending Balance December 31, 2025		<u>\$ 371,380</u>

Special Account for Cash in Lieu of Parkland

In accordance with the *Planning Act* - Section 42(17)

Financial Statement as of December 31, 2025

Cash-In-Lieu of Parkland Reserve Fund:

Opening Balance January 1, 2025	\$2,542,005
Add:	
Interest earned on fund	67,394
Contribution from developers	1,266,684
Less:	
Contribution to Capital	<u>(1,171,103)</u>
Ending Balance December 31, 2025	<u>\$2,704,980</u>