



**City of Kingston  
Report to Council  
Report Number 26-153**

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**To:** Mayor and Members of Council  
**From:** Desirée Kennedy, Chief Financial Officer & City Treasurer  
**Resource Staff:** Lana Foulds, Director, Financial Services  
**Date of Meeting:** June 16, 2026  
**Subject:** April Financial Results

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**Council Strategic Plan Alignment:**

Theme: Financial measures/budget

Goal: See above

**Executive Summary:**

**Operating Budget Status**

This report provides a financial status update of the general operating budget as at April 30, 2026. Exhibits to the report provide detailed budget to actual information and departmental variances. Revenue and expenditure variances reflect expected timing, seasonality, and other operational factors. As at April 30, 2026, the net operating position was 34.6% of the annual budget.

In order to ensure that net spending remains within approved budget parameters, staff regularly monitor and review budget variance information. This allows for unanticipated variances to be identified on a timely basis and any necessary corrective action to be taken in response to changing circumstances and conditions. Further information on year-to-date results is included in the body of this report.

**Capital Project Status**

When capital projects are complete Council is advised and the necessary recommendations are made to complete the financing requirements. In most cases these recommendations result in a return of funds (denoted in brackets) to the original approved financing source, but they may also result in additional funding adjustments or budget amendments. The recommendations are

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supported by the detail in Exhibit D to this report which ensures that appropriate approval, tracking and monitoring processes are maintained and supported.

Exhibit E to this report provides summary information on the capital projects that are in progress as at April 30, 2026, including information on approved budgets and actual costs to date.

This report also recommends operating and capital budget amendments that are required to allocate funds to current operating initiatives and capital projects.

**Recommendation:**

**That** Council approve the transfer of the \$292,066, received from Kingston Access Bus with respect to its 2025 operating surplus, to the Working Fund Reserve; and

**That** Council approve a 2026 operating budget amendment of \$100,000 funded from the Homeownership Revolving Funds Reserve, to support additional homeownership applications through the Homeownership Program; and

**That** Council approve capital budget changes, as well as financing of capital projects or (return of funds), as detailed in Exhibit D to Report Number 26-153; and

**That** Council approve a budget amendment of \$3,125,749, to be funded from the Canada-Ontario Community Housing Initiative for the 186 Trailblazers Lane affordable housing capital project; and

**That** Council approve a budget amendment of \$2,000,000, to be funded from the Canada-Ontario Community Housing Initiative for the Verona affordable housing project capital project; and

**That** Council approve a budget amendment to add \$91,000 of unallocated Community Benefit Charges funds to the affordable housing capital envelope; and

**That** Council approve a budget amendment to add \$229,013, funded from the former Section 37 of the Planning Act (Community Benefits), to the Williamsville - Princess and Garrett Street capital project.

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**Authorizing Signatures:**

ORIGINAL SIGNED BY CHIEF

FINANCIAL OFFICER & CITY TREASURER

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**Desiree Kennedy, Chief  
Financial Officer & City  
Treasurer**

ORIGINAL SIGNED BY CHIEF

ADMINISTRATIVE OFFICER

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**Lanie Hurdle, Chief  
Administrative Officer**

**Consultation with the following Members of the Corporate Management Team:**

Paige Agnew, Commissioner, Growth & Development Services

Jennifer Campbell, Commissioner, Community Services

Neil Carbone, Commissioner, Corporate & Emergency Services

**p.p.**

David Fell, President & CEO, Utilities Kingston

Jenna Morley, City Solicitor

Ian Semple, Commissioner, Transportation & Infrastructure Services

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**Options/Discussion:**

**Background**

**Operating**

The operating financial information provided in this report is derived from the financial accounting records of the Corporation as at April 30, 2026. Exhibits A through C to the report reflect the approved operating budget for the 2026 fiscal year together with 2026 actual year-to-date revenue and expenditure information, reported by group and summarized by department and municipal utilities.

Exhibit A reflects the net operating information (revenues less expenditures). Exhibits B and C reflect gross revenues and gross expenditures, respectively. A variance column is provided for reference purposes which shows the amount of revenues to be generated or expenditures to be spent over the balance of the year. The actual to budget column provides a comparative indicator of the proportion of the annualized budget that has been spent or received to date.

Exhibit A reflects an operating position of 34.6% of the total annual budget at April 30, 2026. Revenues and expenditures to the end of April reflect seasonal and other budget variances normally experienced year to year; however, notable revenue and expenditure variances at April 30<sup>th</sup> are summarized below.

Public Works is reporting a net deficit of \$3.1M due primarily to winter operations, which is trending at 97% of the annual budget. Historically, approximately 60% of winter control costs are incurred year-to-date; however, this past winter saw a higher-than-average number of weather events. Seasonal impacts over the remainder of the year are expected to partially offset the deficit position and staff will continue to monitor costs and leverage savings opportunities in other programs.

Fuel costs continue to trend higher than anticipated due to increased prices caused by global supply restrictions related to geopolitical conflicts. Fuel prices started to climb later in the first quarter and did not fully impact the results until mid-March. Cost overruns of approximately \$445K have been reported to date with the majority of these cost increases impacting Transit. The Federal government suspended the fuel excise tax on gasoline and diesel from April 20 to September 7, 2026, to help ease fuel cost pressures. This temporary tax suspension is estimated to reduce the City's total fuel costs by approximately \$72K. While fuel costs declined slightly near the end of May from their previous peaks, current price levels remain significantly higher than budgeted and are expected to result in ongoing budget pressures of approximately \$130K - \$150K per month if sustained.

Corporately, staff related costs are close to budget as at April 30<sup>th</sup> however, the seasonal nature of some operations, as well as vacation leaves, will impact this cost category over the remainder of the year. A \$250K salary gapping provision is also included in the current budget to reflect net savings from position vacancies.

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Other departmental results to note that reflect seasonal factors and the timing of expenditures include:

- Licensing & Enforcement is reporting a net surplus of \$223K at April 30<sup>th</sup>, the result of timing of service expansion for the special constable and the taxi licensing programs. Results also include the parking division which reported a net \$190K surplus year-to-date, which, in accordance with policy, was transferred to the Parking Reserve Fund.
- Corporate utility costs, such as electricity, natural gas, and water and wastewater, are trending at approximately 35% of budget at the end of April, which reflect expected results based on seasonality.
- IS&T expenditures are higher than budget to date due to the timing of contract-related costs.
- Airport is reporting revenues to date that are \$102K below budget, reflecting less year-to-date commercial activities than anticipated.
- Legislative Services includes *Provincial Offences Act* revenues which are reporting at 22% of budget as at April 30<sup>th</sup>, reflecting typical timing of receipt.
- Strategy, Innovation & Partnerships results reflect the timing of anticipated grant funding not yet received.

Exhibits A through C also include revenue and expenditure variances for municipal utility operations, as managed by Utilities Kingston. The operations of municipal utilities are funded entirely by rate revenues based on established charges approved by Council. Revenues and expenditures to the end of April reflect budget variances as normally experienced year to year. Water and wastewater operations are reporting a larger surplus due in part to increased consumption and lower spending in the first four months of 2026. Expenditures are expected to increase as work progresses in spring and summer months. The gas utility is also reporting a surplus due in part to increased consumption. The Kingston area experienced 70 more heating days year-to-date in 2026 than in 2025 due to a colder winter.

### Operating Budget Amendments

Kingston Access Bus recently confirmed that they will be transferring \$292,066 back to the City with respect to their 2025 operating budget surplus. It is recommended that this amount be transferred to the Working Fund Reserve.

Also recommended in this report is a \$100K operating budget amendment funded through the Homeownership Revolving Funds Reserve (the reserve) to allow the program to better respond to current housing affordability pressures and support a greater number of households. This amendment will increase the overall funding level to \$250K for 2026. The reserve is sustained through repayment made when previous program participants sell their homes and is comprised of both municipal contributions and shared provincial and federal funding.

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**Capital Project Status**

Financial Services provides information on a regular basis on the status of capital works, including completed projects as well as capital works-in-process. The recommendations in this report ensure that the integrity of the budget approval process is maintained by ensuring that any changes to funding as a result of project completion and closure are documented and approved.

The capital project structure is configured to support project close outs for specific departmental strategic projects. Capital asset management envelopes are not subject to a routine close out process, but balances are reviewed and reported regularly. Staff continue to provide supplemental information as applicable on capital works-in-process, for both departmental strategic projects and funding envelopes.

Exhibit D to Council Report Number 26-153 provides details supporting the closure and financing of capital projects or (return of funds) and other capital budget amendments, including:

- A reallocation of funds between existing approved projects.
- Changes in project funding sources to reflect grant activity subsequent to budget approval.
- A budget amendment of \$420K to support the cost escalation of fire response vehicles.
- A budget amendment to reflect receipt of insurance proceeds of \$1.1M to replace a damaged transit bus.
- A budget reduction of \$25K in the MFAP Modernization & Sustainment capital project to support the 2026 Municipal Fee Assistance Program (MFAP) in the operating budget.

The table below summarizes the related funding recommendations as detailed in Exhibit D:

<b>Source of Financing (Return of Funds):</b>	<b>Amount</b>
Municipal Capital Reserve Fund	\$ (17,908)
Other Reserve Funds and Reserves:	
Library Capital Reserve Fund	\$ 13,000
Development Charges Reserve Fund	23,649
Technology Reserve Fund	(3)
Fire Reserve Fund	420,000
Transit Reserve Fund	<u>(28,067)</u>
Grants and other contributions	<u>692,343</u>
<b>Total Sources of Financing (Return of Funds)</b>	<b><u>\$ 1,103,014</u></b>

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## Capital Budget Amendments

This report also includes the following capital budget requests:

- The City of Kingston, as Service Manager for housing and homelessness programs in the City of Kingston and the County of Frontenac, administers provincial and federal funding delivered through the Canada-Ontario Community Housing Initiative (COCHI) and Ontario Priorities Housing Initiative (OPHI). The Province periodically allocates additional year-end surplus funding through a business case submission process. Through this process, the City has successfully secured additional funding allocations in 2025 and 2026. Council approval is required to authorize the expenditure of these funds for the following two projects.
  - The 186 Trailblazers Lane project (formerly 186 Hillendale Avenue) is part of the 1316–1318 Princess Street lands acquired for affordable housing and is being developed by Kingston & Frontenac Housing Corporation (KFHC). Predevelopment work is complete, and the project has received a building permit for a multi-unit residential building with 52 units. By way of proposal submission, in January 2025, the Province confirmed a \$3,125,749 allocation to the project under Year 6 COCHI New Build funding.
  - The City has secured an additional \$2,000,000 in provincial year-end surplus funding under the COCHI for the Verona affordable housing project, following a proposal submitted by Housing Programs staff in late 2025. This builds upon Council's prior approval of \$1.4 million in funding to the Township of South Frontenac, bringing the total allocation to \$3.4 million. The project includes 100 units, of which 82 will be affordable. As Service Manager, the City administers these funds.
- A recommendation to add the 2025 unallocated Community Benefits funds of \$91K to the affordable housing capital envelope, in accordance with policy.
- A recommendation to add an additional \$229,013 to the Williamsville – Princess & Garrett Street capital project, funded from the former Section 37 of the *Planning Act* (Community Benefits), for the greening of Albert Street and Princess Street, in accordance with the Community Benefit Contribution agreement.

## Exhibit E - Capital Works-in-Process

Exhibit E provides information on the capital works in process as at April 30, 2026, including information on approved expenditure budgets and actual costs to date. For reporting purposes, project numbers assigned to similarly named projects have been consolidated on Exhibit E with reference to the respective project numbers. Over the years, new project codes have been

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created by the financial management system for both capital envelopes and strategic projects. City staff continue to streamline processes for assigning capital project numbers in the system and as older project numbers are utilized, they are being closed and any remaining balance consolidated into the newer project number.

**Existing Policy/By-Law**

The 2026 operating budget was proposed and adopted under the provisions of the [Strong Mayor Powers and Duties](#).

Capital budgets for all years up to and including 2026 with capital budget amendments as approved by Council.

[By-Law Number 2025-157](#), A By-Law to Consolidate the Delegation of Powers and Duties.

**Financial Considerations**

Recommendations for specific capital funding sources or return of funds are in accordance with the intent of the original budget approved sources of financing. It is appropriate to close capital projects once complete and remove them from the regular reports for capital works in process. Capital asset management budget envelopes will not always be subject to a routine close out process; however, ongoing balances will be reviewed and reported on a regular basis.

Sufficient funds exist within the respective reserve funds to accommodate the budget amendments recommended within this report.

**Contacts:**

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Lana Foulds, Director, Financial Services, 613-546-4291 extension 2209

**Other City of Kingston Staff Consulted:**

Luke Follwell, Director, Engineering Services

Tim Park, Director, Planning Services

Jayne Beggan-Hartley, Director, Housing & Social Services

John Henderson, Housing Program Administrator

Brent Fowler, Director, Corporate Asset Management & Fleet

**Exhibits Attached:**

Exhibit A - Net Operating as at April 30, 2026

Exhibit B - Gross Revenue as at April 30, 2026

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Exhibit C - Gross Expenditures as at April 30, 2026

Exhibit D - Closed Capital Projects and Budget Amendments as at April 30, 2026

Exhibit E - Capital Works-in-Process as at April 30, 2026

**City of Kingston**

**Net Operating as at April 30, 2026**

<b>Department</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>Actual to Budget %</b>
<b>Transportation &amp; Infrastructure Services</b>				
Transit Services	6,993,764	19,599,365	(12,605,601)	35.68%
Transportation Services	892,576	3,272,548	(2,379,972)	27.27%
Engineering Services	246,354	634,247	(387,893)	38.84%
Public Works Services	12,458,719	28,076,485	(15,617,766)	44.37%
Solid Waste Services	3,044,109	8,936,148	(5,892,039)	34.07%
<b>Total Transportation &amp; Infrastructure Services</b>	<b>23,635,522</b>	<b>60,518,793</b>	<b>(36,883,271)</b>	<b>39.05%</b>
<b>Growth &amp; Development Services</b>				
Planning Services	375,494	1,385,761	(1,010,267)	27.10%
Building Services	-	-	-	-
Licensing & Enforcement	242,980	1,396,763	(1,153,783)	17.40%
Business, Real Estate & Environment	290,482	882,991	(592,509)	32.90%
Climate Leadership Division	279,246	836,297	(557,051)	33.39%
<b>Total Growth &amp; Development Services</b>	<b>1,188,202</b>	<b>4,501,812</b>	<b>(3,313,610)</b>	<b>26.39%</b>
<b>Community Services</b>				
Heritage Services	728,119	2,325,763	(1,597,644)	31.31%
Housing & Social Services	8,610,880	24,832,911	(16,222,031)	34.68%
Recreation & Leisure Services	3,336,802	9,012,237	(5,675,435)	37.03%

<b>Department</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>Actual to Budget %</b>
Arts & Culture Services	745,542	3,186,505	(2,440,963)	23.40%
Residential Long Term Care	2,155,825	6,775,420	(4,619,595)	31.82%
Community Development, Wellbeing & IIDEA	415,373	1,141,156	(725,783)	36.40%
Total Community Services	<b>15,992,541</b>	<b>47,273,992</b>	<b>(31,281,451)</b>	<b>33.83%</b>
<b>Corporate &amp; Emergency Services</b>				
Facilities Management & Construction Services	1,893,830	4,496,321	(2,602,491)	42.12%
Communications & Customer Experience	1,007,439	3,116,465	(2,109,026)	32.33%
Information Systems & Technology	2,280,190	5,469,738	(3,189,548)	41.69%
Human Resources & Organization Development Services	1,344,391	4,096,281	(2,751,890)	32.82%
Corporate Asset Management & Fleet	48,093	215,171	(167,078)	22.35%
Fire & Rescue	10,813,777	32,913,607	(22,099,830)	32.86%
Total Corporate & Emergency Services	<b>17,387,720</b>	<b>50,307,583</b>	<b>(32,919,863)</b>	<b>34.56%</b>
<b>Governance &amp; Corporate Administration</b>				
Airport	199,855	388,729	(188,874)	51.41%
Mayor & Council	611,353	1,606,710	(995,357)	38.05%
Corporate Management Team	876,654	2,517,195	(1,640,541)	34.83%
Legislative & Legal Services	812,274	1,862,540	(1,050,266)	43.61%
Office of the City Clerk	536,479	2,185,024	(1,648,545)	24.55%
Strategy Innovation & Partnerships	291,864	725,740	(433,876)	40.22%
Financial Services	697,397	2,187,548	(1,490,151)	31.88%
Total Governance & Corporate Administration	<b>4,025,876</b>	<b>11,473,486</b>	<b>(7,447,610)</b>	<b>35.09%</b>

<b>Department</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>Actual to Budget %</b>
<b>External Agency Transfers &amp; Fiscal Services</b>				
External Agency Transfers	28,524,209	85,381,000	(56,856,791)	33.41%
Fiscal Services & Capital Levy	20,228,475	60,914,681	(40,686,206)	33.21%
Total External Agency Transfers & Fiscal Services	<b>48,752,684</b>	<b>146,295,681</b>	<b>(97,542,997)</b>	<b>33.32%</b>
<b>Municipal Total</b>	<b>110,982,545</b>	<b>320,371,347</b>	<b>(209,388,802)</b>	<b>34.64%</b>
<b>Taxation Revenue</b>	<b>(150,750,244)</b>	<b>(320,371,347)</b>	<b>169,621,103</b>	<b>47.05%</b>
<b>Municipal Operations</b>	<b>(39,767,699)</b>	-	<b>(39,767,699)</b>	
Water	(1,613,200)	-	(1,613,200)	-
Wastewater	(2,959,045)	-	(2,959,045)	-
Gas	(2,199,113)	-	(2,199,113)	-
Appliance Rental	(91,863)	-	(91,863)	-
<b>Municipal Utilities</b>	<b>(6,863,221)</b>	-	<b>(6,863,221)</b>	
<b>Total Net Operating</b>	<b>(46,630,920)</b>	-	<b>(46,630,920)</b>	-

**City of Kingston**

**Gross Revenue as at April 30, 2026**

<b>Department</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>Actual to Budget %</b>
<b>Transportation &amp; Infrastructure Services</b>				
Transit Services	(5,571,937)	(16,769,465)	11,197,528	33.23%
Transportation Services	(278,925)	(515,524)	236,599	54.11%
Engineering Services	(24,687)	(27,318)	2,631	90.37%
Public Works Services	(284,007)	(1,982,997)	1,698,990	14.32%
Solid Waste Services	(652,766)	(1,804,225)	1,151,459	36.18%
<b>Total Transportation &amp; Infrastructure Services</b>	<b>(6,812,322)</b>	<b>(21,099,529)</b>	<b>14,287,207</b>	<b>32.29%</b>
<b>Growth &amp; Development Services</b>				
Planning Services	(535,910)	(1,745,604)	1,209,694	30.70%
Building Services	(1,337,966)	(4,154,031)	2,816,065	32.21%
Licensing & Enforcement	(4,565,646)	(14,044,605)	9,478,959	32.51%
Business, Real Estate & Environment	(90,788)	(1,042,372)	951,584	8.71%
Climate Leadership Division	0	(150,000)	150,000	0.00%
<b>Total Growth &amp; Development Services</b>	<b>(6,530,310)</b>	<b>(21,136,612)</b>	<b>14,606,302</b>	<b>30.90%</b>
<b>Community Services</b>				
Heritage Services	(37,895)	(287,742)	249,847	13.17%
Housing & Social Services	(27,527,179)	(88,769,577)	61,242,398	31.01%
Recreation & Leisure Services	(3,275,039)	(12,098,320)	8,823,281	27.07%
Arts & Culture Services	(1,129,592)	(3,140,724)	2,011,132	35.97%

<b>Department</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>Actual to Budget %</b>
Residential Long Term Care	(6,596,933)	(20,021,181)	13,424,248	32.95%
Community Development, Wellbeing & IIDEA	(74,816)	(336,419)	261,603	22.24%
Total Community Services	<b>(38,641,454)</b>	<b>(124,653,963)</b>	<b>86,012,509</b>	<b>31.00%</b>
<b>Corporate &amp; Emergency Services</b>				
Facilities Management & Construction Services	(1,935,083)	(5,711,433)	3,776,350	33.88%
Communications & Customer Experience	(93,839)	(271,854)	178,015	34.52%
Information Systems & Technology	(413,375)	(1,300,493)	887,118	31.79%
Human Resources & Organization Development Services	(80,630)	(281,989)	201,359	28.59%
Corporate Asset Management & Fleet	(88,238)	(227,600)	139,362	38.77%
Fire & Rescue	(198,520)	(1,436,138)	1,237,618	13.82%
Total Corporate & Emergency Services	<b>(2,809,685)</b>	<b>(9,229,507)</b>	<b>6,419,822</b>	<b>30.44%</b>
<b>Governance &amp; Corporate Administration</b>				
Airport	(453,943)	(1,667,087)	1,213,144	27.23%
Mayor & Council	-	-	-	-
Corporate Management Team	(173,323)	(826,544)	653,221	20.97%
Legislative & Legal Services	(493,506)	(2,050,465)	1,556,959	24.07%
Office of the City Clerk	(295,520)	(916,673)	621,153	32.24%
Strategy Innovation & Partnerships	(747,588)	(505,058)	(242,530)	148.02%
Financial Services	(614,106)	(1,846,572)	1,232,466	33.26%
Total Governance & Corporate Administration	<b>(2,777,986)</b>	<b>(7,812,399)</b>	<b>5,034,413</b>	<b>35.56%</b>

<b>Department</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>Actual to Budget %</b>
<b>External Agency Transfers &amp; Fiscal Services</b>				
External Agency Transfers	(3,292,607)	(430,088)	(2,862,519)	765.57%
Fiscal Services & Capital Levy	(4,209,202)	(20,699,157)	16,489,955	20.34%
Total External Agency Transfers & Fiscal Services	<b>(7,501,809)</b>	<b>(21,129,245)</b>	<b>13,627,436</b>	<b>35.50%</b>
<b>Municipal Total</b>	<b>(65,073,566)</b>	<b>(205,061,255)</b>	<b>139,987,689</b>	<b>31.73%</b>
<b>Taxation Revenue</b>	<b>(152,176,219)</b>	<b>(326,056,389)</b>	<b>173,880,170</b>	<b>46.67%</b>
<b>Municipal Operations</b>	<b>(217,249,785)</b>	<b>(531,117,644)</b>	<b>313,867,859</b>	<b>40.90%</b>
Water	(13,376,181)	(38,620,979)	25,244,798	34.63%
Wastewater	(15,574,836)	(44,945,122)	29,370,286	34.65%
Gas	(16,551,946)	(38,581,500)	22,029,554	42.90%
Appliance Rental	(1,429,075)	(4,128,000)	2,698,925	34.62%
<b>Municipal Utilities</b>	<b>(46,932,038)</b>	<b>(126,275,601)</b>	<b>79,343,563</b>	<b>37.17%</b>
<b>Total Gross Revenue</b>	<b>(264,181,823)</b>	<b>(657,393,245)</b>	<b>393,211,422</b>	<b>40.19%</b>

## City of Kingston

### Gross Expenditure as at April 30, 2026

<b>Department</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>Actual to Budget %</b>
<b>Transportation &amp; Infrastructure Services</b>				
Transit Services	12,565,701	36,368,830	(23,803,129)	34.55%
Transportation Services	1,171,501	3,788,072	(2,616,571)	30.93%
Engineering Services	271,041	661,565	(390,524)	40.97%
Public Works Services	12,742,726	30,059,482	(17,316,756)	42.39%
Solid Waste Services	3,696,875	10,740,373	(7,043,498)	34.42%
Total Transportation & Infrastructure Services	<b>30,447,844</b>	<b>81,618,322</b>	<b>(51,170,478)</b>	<b>37.31%</b>
<b>Growth &amp; Development Services</b>				
Planning Services	911,404	3,131,365	(2,219,961)	29.11%
Building Services	1,337,966	4,154,031	(2,816,065)	32.21%
Licensing & Enforcement	4,808,626	15,441,368	(10,632,742)	31.14%
Business, Real Estate & Environment	381,270	1,925,363	(1,544,093)	19.80%
Climate Leadership Division	279,246	986,297	(707,051)	28.31%
Total Growth & Development Services	<b>7,718,512</b>	<b>25,638,424</b>	<b>(17,919,912)</b>	<b>30.11%</b>

<b>Department</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>Actual to Budget %</b>
<b>Community Services</b>				
Heritage Services	766,014	2,613,505	(1,847,491)	29.31%
Housing & Social Services	36,138,059	113,602,488	(77,464,429)	31.81%
Recreation & Leisure Services	6,611,841	21,110,557	(14,498,716)	31.32%
Arts & Culture Services	1,875,134	6,327,229	(4,452,095)	29.64%
Residential Long Term Care	8,752,758	26,796,601	(18,043,843)	32.66%
Community Development, Wellbeing & IIDEA	490,189	1,477,575	(987,386)	33.18%
Total Community Services	<b>54,633,995</b>	<b>171,927,955</b>	<b>(117,293,960)</b>	<b>31.78%</b>
<b>Corporate &amp; Emergency Services</b>				
Facilities Management & Construction Services	3,828,913	10,207,754	(6,378,841)	37.51%
Communications & Customer Experience	1,101,278	3,388,319	(2,287,041)	32.50%
Information Systems & Technology	2,693,565	6,770,231	(4,076,666)	39.79%
Human Resources & Organization Development Services	1,425,021	4,378,270	(2,953,249)	32.55%
Corporate Asset Management & Fleet	136,331	442,771	(306,440)	30.79%
Fire & Rescue	11,012,297	34,349,745	(23,337,448)	32.06%
Total Corporate & Emergency Services	<b>20,197,405</b>	<b>59,537,090</b>	<b>(39,339,685)</b>	<b>33.92%</b>

<b>Department</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>Actual to Budget %</b>
<b>Governance &amp; Corporate Administration</b>				
Airport	653,798	2,055,816	(1,402,018)	31.80%
Mayor & Council	611,353	1,606,710	(995,357)	38.05%
Corporate Management Team	1,049,977	3,343,739	(2,293,762)	31.40%
Legislative & Legal Services	1,305,780	3,913,005	(2,607,225)	33.37%
Office of the City Clerk	831,999	3,101,697	(2,269,698)	26.82%
Strategy Innovation & Partnerships	1,039,452	1,230,798	(191,346)	84.45%
Financial Services	1,311,503	4,034,120	(2,722,617)	32.51%
<b>Total Governance &amp; Corporate Administration</b>	<b>6,803,862</b>	<b>19,285,885</b>	<b>(12,482,023)</b>	<b>35.28%</b>
<b>External Agency Transfers &amp; Fiscal Services</b>				
External Agency Transfers	31,816,816	85,811,088	(53,994,272)	37.08%
Fiscal Services & Capital Levy	24,437,678	81,613,838	(57,176,160)	29.94%
<b>Total External Agency Transfers &amp; Fiscal Services</b>	<b>56,254,494</b>	<b>167,424,926</b>	<b>(111,170,432)</b>	<b>33.60%</b>
<b>Municipal Total</b>	<b>176,056,112</b>	<b>525,432,602</b>	<b>(349,376,490)</b>	<b>33.51%</b>
<b>Taxation Revenue</b>	<b>1,425,975</b>	<b>5,685,042</b>	<b>(4,259,067)</b>	<b>25.08%</b>
<b>Municipal Operations</b>	<b>177,482,087</b>	<b>531,117,644</b>	<b>(353,635,557)</b>	<b>33.42%</b>

<b>Department</b>	<b>Actuals Year to Date</b>	<b>Annual Budget</b>	<b>Variance \$</b>	<b>Actual to Budget %</b>
Water	11,762,981	38,620,979	(26,857,998)	30.46%
Wastewater	12,615,791	44,945,122	(32,329,331)	28.07%
Gas	14,352,833	38,581,500	(24,228,667)	37.20%
Appliance Rental	1,337,212	4,128,000	(2,790,788)	32.39%
<b>Municipal Utilities</b>	<b>40,068,817</b>	<b>126,275,601</b>	<b>(86,206,784)</b>	<b>31.73%</b>
<b>Total Gross Expenditures</b>	<b>217,550,904</b>	<b>657,393,245</b>	<b>(439,842,341)</b>	<b>33.09%</b>

**Capital Project Closures and Budget Amendments as at April 30, 2026**

Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
<b>Library</b>									
100000/201243 - LIB-Branch Revitalization & Renewal (Shared)	10,699	488,000	(477,301)	(100,000)	Reallocate portion	-	(87,000)	Library Capital RF 828	Revised budget \$388,000
						-	(13,000)	County of Frontenac	
200526 - LIB-Branch Revitalization & Renewal (Un-Shared)	248,010	389,216	(141,206)	100,000	Budget amendment	-	100,000	Library Capital RF 828	Revised budget \$489,216
201355 - LIB-Shared Other	65,000	65,000	-	-	Close	-	-		
<b>Transportation and Transit Services</b>									
200678 - TRP-KIN-04 - Enhanced Pedestrian & Cycling (ICIP)	14,063,244	14,081,461	(18,217)	(18,217)	Close	(17,908)	(309)	ICIP Federal and Provincial Grant	
200447 - TRN-Buildings-Transit	245,839	522,000	(276,161)	(75,000)	Reallocate portion	-	(75,000)	Transit Reserve Fund	Revised budget \$447,000
201181 - TRN-Five Year Transit Plan & Organizational Review	70,855	95,000	(24,145)	75,000	Budget amendment	-	46,933	Transit Reserve Fund	Revised budget \$170,000
						-	28,067	Development Charges	
<b>Chief Financial Officer</b>									
201313 - FIN-UK HAF Aberdeen	315,000	315,000	-	-	Close	-	-		
201357 - FIN-Additional Ambulance	190,947	195,365	(4,418)	(4,418)	Close	-	(4,418)	Development Charges	
<b>Parking</b>									
201081 - PRK-Hanson Memorial Parking Garage	3,700,000	3,700,000	-	-	Close	-	-		
<b>Housing &amp; Social Services</b>									
201162 - HSG-Housing & Homelessness Plan	235,647	280,000	(44,353)	(44,353)	Reallocate and Close	(44,353)	-		
201007 - HSG-Housing & Homeless System Consulting	62,277	100,000	(37,723)	44,353	Budget amendment	44,353	-		Revised budget \$144,353
201163 - HSG-Canada/Ontario Community Housing Initiative (COCHI)	3,146,088	5,659,601	(2,513,513)	(414,590)	Return portion of funds	-	(414,590)	COCHI Fund	Revised budget of \$5,245,011 to reflect approved funding amount

Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
<b>Information Systems &amp; Technology - Asset Management Envelopes</b>									
200843 - IST-Business Applications	2,841,764	2,841,767	(3)	(3)	Close	-	(3)	Technology Reserve Fund	
<b>Fleet</b>									
200926/201385 - FLT-Replacements - Full Size Buses (including Electrical)	6,388,335	13,091,521	(6,703,186)	1,120,242	Budget amendment	-	1,120,242	Insurance Recovery	Revised budget \$14,211,763
<b>Solid Waste</b>									
200807 - SLW-Groundwork Repair at Yard Waste Depot at KARC	100,000	100,000	-	-	Close	-	-	Solid Waste Reserve Fund	
<b>Fire &amp; Rescue</b>									
201535 - FRE-Fleet Vehicles	-	3,000,000	(3,000,000)	420,000	Budget amendment	-	420,000	Fire Capital Reserve Fund	Revised Budget \$3,420,000
<b>Community Development, Wellbeing &amp; IIDEA</b>									
200640 - CDW-MFAP Modernization & Sustainment	38,175	100,000	(61,825)	(25,000)	Reallocate portion	(25,000)	-		Revised Budget \$75,000
Transfer to 2026 Operating Budget Program				25,000	Budget amendment	25,000	-		Support MFAP Program
<b>Facilities Management &amp; Construction Services - Projects</b>									
200574 - FAC-Building Energy Retrofit	3,858,362	3,858,362	-	-	Close	-	-		Project envelope
200909 - FAC-Rideaucrest Home	135,000	135,000	-	-	Close	-	-		Project envelope
200650 - FAC-Rideaucrest Home	5,273,540	5,273,540	-	-	Close	-	-		Project envelope
<b>Total</b>				<b>1,103,014</b>	-	<b>(17,908)</b>	<b>1,120,922</b>		

Project Number and Description	Actual Expenditures	Budget	Expenditure Variance	Amount to Finance (Amount Returned)	Project Status	Municipal Capital Reserve Fund	Other Funding	Funding Description	Comments
<b>Summary</b>									
<b>Reserve &amp; Reserve Funds:</b>									
Municipal Capital Reserve Fund						(17,908)			
Library Capital Reserve Fund							13,000		
Development Charges Reserve Fund							23,649		
Technology Reserve Fund							(3)		
Fire Capital Reserve Fund							420,000		
Transit Reserve Fund							(28,067)		
<b>Sub-Total</b>						<b>(17,908)</b>	<b>428,579</b>		
Grants							(414,899)		
Other contributions							1,107,242		
<b>Total</b>						<b>(17,908)</b>	<b>1,120,922</b>		

## Capital Works-In-Progress as of April 30, 2026

Project Number and Description	Actuals	Commitments	Budget	Variance
<b>Agencies &amp; Boards</b>				
<b>Library - Asset Management Envelopes</b>				
100000/201243 - LIB-Branch Revitalization & Renewal (Shared)	367,273	-	388,000	20,727
200526 - LIB-Branch Revitalization & Renewal (Un-Shared)	248,010	-	489,216	241,206
200527 - LIB-Facility Repairs	827,125	-	1,031,112	203,987
200529/201245 - LIB-Shared IT	572,151	-	747,100	174,950
Total Library - Asset Management Envelopes	2,014,558	-	2,655,429	640,870
<b>Library - Projects</b>				
200806 - LIB-KFPL Branch Donations	17,292	-	38,409	21,117
201305 - LIB-Isabel T. Move and Lease	265,375	-	300,000	34,625
201356 - LIB-Turner Renovations	788,803	-	2,123,000	1,334,197
Total Library - Projects	1,071,470	-	2,461,409	1,389,939
<b>Total Library</b>	<b>3,086,028</b>	<b>-</b>	<b>5,116,838</b>	<b>2,030,809</b>
<b>Police - Asset Management Envelopes</b>				
200533/201153 - POL-IT Projects	4,047,336	-	7,301,000	3,253,664
201154 - POL-Critical Incident Management Equipment	181,702	-	547,500	365,798
201152 - POL-Replacement Vehicles	1,570,829	-	3,384,500	1,813,671
201156 - POL-Building	126,736	-	400,000	273,264
Total Police - Asset Management Envelopes	5,926,603	-	11,633,000	5,706,397

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
<b>Police - Projects</b>				
200698 - POL-911 Upgrades	2,736,668	918	2,920,000	182,414
201155 - POL-Protective Gear	268,125	-	700,000	431,875
Total Police - Projects	3,004,793	918	3,620,000	614,289
<b>Total Police</b>	<b>8,931,396</b>	<b>918</b>	<b>15,253,000</b>	<b>6,320,686</b>
<b>Kingston Access Services - Projects</b>				
100089/201354 - KAS-Facility Upgrades	31,132	-	157,000	125,868
200820/201246 - KAS-Replacement of KAS Vehicles	1,775,727	-	3,334,032	1,558,305
201248 - KAS-Replacement of Server	39,971	-	50,000	10,029
201537 - KAS-New KAS Vehicles	-	-	230,000	230,000
201538 - KAS-Dispatch License Expansion	-	-	20,000	20,000
201539 - KAS-Camera System Upgrades	-	-	15,000	15,000
<b>Total Kingston Access Services</b>	<b>1,846,830</b>	<b>-</b>	<b>3,806,032</b>	<b>1,959,202</b>
<b>County of Frontenac - Projects</b>				
201026 - COF-Ambulance	160,027	-	250,000	89,973
201532 - FIN-New Ambulance	-	-	189,804	189,804
201025 - COF-Ambulance Station	2,666,061	-	3,000,000	333,939
<b>Total County of Frontenac</b>	<b>2,826,088</b>	<b>-</b>	<b>3,439,804</b>	<b>613,716</b>
<b>Total Agencies &amp; Boards</b>	<b>16,690,342</b>	<b>918</b>	<b>27,615,674</b>	<b>10,924,414</b>

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
<b>Infrastructure, Transportation &amp; Emergency Services</b>				
<b>Transportation Services - Transportation &amp; Transit - Asset Management Envelopes</b>				
200666 - TRP - City-wide Routes ATMP Infrastructure	4,590,435	36,020	4,681,102	54,646
201219 - TRP-City Wide Intersection & Corridor Improvements	620,445	159,271	807,719	28,003
200667 - TRP-Neighbourhood Routes ATMP Infrastructure	2,317,949	28,238	2,364,823	18,635
200669/201216 - TRP-Intersections and Pedestrian Crossings	3,498,227	49,526	4,400,001	852,247
200673 - TRP-Pathway and Trail Lighting	3,384,601	-	3,950,000	565,399
201405 - TRP-Corridor Improvements	7,731	407	155,000	146,862
201406 - TRP-Traffic Calming	45,751	-	150,000	104,249
201410 - TRP-City Wide Intersection / Corridor (DC)	414,629	484,581	5,354,253	4,455,043
201411 - TRP-Active Transportation - Pathways & Trails (DC)	5,129	7,011	1,079,630	1,067,490
Total Transportation Services - Transportation & Transit - Asset Management Envelopes	14,884,899	765,055	22,942,528	7,292,574
<b>Transportation Services - Projects</b>				
100252 - TRP-Centennial Drive-2 Lane Road	6,176,683	30,178	8,113,052	1,906,191
200668/201215 - TRP-Policies and Programs	692,065	21,377	967,150	253,707
201217 - TRP-Transportation Data Modelling and Studies	821,958	422,936	1,733,450	488,556
201218 - TRP-Transportation Management General	2,081,253	3,053	6,125,170	4,040,865
200675/201221/201222 - TRP-KIN-02 - Enhanced Connections to Transit Stops (ICIP)	8,245,479	1,404	8,456,069	209,186
200987 - TRP-School Safety Zones	236,997	-	400,000	163,003
201028 - TRP-Gardiners Centennial MTO Intersection	16,759,574	2,135,844	18,905,000	9,582
201220 - TRP-Neighbourhood Speed Limits	6,358	-	200,000	193,642
201029/201030 - TRP-KIN-02 - K&P Trail (ICIP)	61,111	133,356	1,765,302	1,570,835

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
201281/201282 - TRP-KIN-07 - JCB @ Montreal (ICIP)	6,939,059	358,314	7,840,000	542,626
201303 - TRP-Midland to Cloggs Servicing and Design	51,927	-	500,000	448,073
201283/201284 - TRP-KIN-08 - Transity Priority (ICIP)	2,637,019	36,807	3,184,899	511,073
201408/201409 - TRP-KIN-11 - Enhanced Connections to Transit Stops (ICIP)	1,356,525	491,263	5,195,932	3,348,144
201522 - TRP-KIN-03 - King St W @ Portsmouth Ave (ICIP)	-	-	932,638	932,638
Total Transportation Services - Projects	<u>46,066,008</u>	<u>3,634,532</u>	<u>64,318,662</u>	<u>14,618,122</u>
<b>Transit - Asset Management Envelopes</b>				
200447 - TRN-Buildings-Transit	245,839	2,686	447,001	198,476
200448/201182 - TRN-Equipment	746,890	18,195	805,000	39,915
200643/200934 - TRN-Bus Stops/Shelters	3,291,631	507,519	4,693,026	893,876
201180 - TRN-Bus Stops/Shelters/Passenger Stations	29,713	-	462,000	432,287
201415 - TRN-Signage	-	-	20,000	20,000
201416 - TRN-Shelter (new)	-	-	20,000	20,000
201417 - TRN-Shelters (state of good repair)	-	-	120,000	120,000
201418 - TRN-Stations	143,044	270,730	808,500	394,726
Total Transit - Asset Management Envelopes	<u>4,457,117</u>	<u>799,131</u>	<u>7,375,527</u>	<u>2,119,279</u>
<b>Transit - Projects</b>				
201179 - TRN-Technology Equipment and Communications	297,656	142,541	515,000	74,803
201181 - TRN-Five Year Transit Plan & Organizational Review	70,855	-	170,000	99,145
Total Transit - Projects	<u>368,511</u>	<u>142,541</u>	<u>685,000</u>	<u>173,948</u>
<b>Total Transportation &amp; Transit Services</b>	<b><u>65,776,535</u></b>	<b><u>5,341,258</u></b>	<b><u>95,321,717</u></b>	<b><u>24,203,924</u></b>

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
<b>Public Works - Asset Management Envelopes</b>				
201166 - PBW-Right-of-way Inspections/Repairs	6,116,233	1,349,155	8,400,000	934,612
200427/201169 - PBW-Low Volume Roads	2,075,243	63,837	2,200,000	60,920
200429 - PBW-Technology-Research & Implementation	373,353	-	410,000	36,647
201171 - PBW-Parks & Sportsfields Repairs	261,365	18,276	305,000	25,359
201167 - PBW-Pavement Marking	978,703	11,370	1,019,540	29,467
201170 - PBW- PW Building Capital	34,724	-	120,000	85,276
201362 - PBW-Forestry	1,082,996	281,957	1,500,000	135,047
201363 - PBW-Equipment	28,453	447	100,000	71,100
Total Public Works - Asset Management Envelopes	10,951,070	1,725,042	14,054,540	1,378,428
<b>Total Public Works</b>	<b>10,951,070</b>	<b>1,725,042</b>	<b>14,054,540</b>	<b>1,378,428</b>
<b>Solid Waste - Projects</b>				
201364 - SLW-Automated Cart System	2,299,908	-	2,350,000	50,092
201365 - SLW-Equipment	100,000	-	150,000	50,000
<b>Total Solid Waste</b>	<b>2,399,908</b>	<b>-</b>	<b>2,500,000</b>	<b>100,092</b>
<b>Engineering - Asset Management Envelopes</b>				
200683/201206 - ENG-Road Reconstruction & Rehabilitation	39,720,847	7,235,518	49,819,157	2,862,792
201207 - ENG-Bridges, Culverts & Retaining Walls	3,362,872	322,862	7,997,428	4,311,694
200688/201257 - ENG-Stormwater & Combined Sewer Separation Projects	15,220,798	2,574,017	19,338,679	1,543,865
201209 - ENG-Asset Management & Studies	2,900,095	215,443	4,139,371	1,023,833

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
201210 - ENG-Engineering Capital Program - unallocated	742,738	175,722	1,908,612	990,152
201412 - ENG-Combined Sewer Separation (DC)	-	-	87,040	87,040
201528 - ENG-City-wide Active Transportation Master Plan	-	-	1,550,850	1,550,850
201529 - ENG-Active Transportation - Pathways and Trails	-	80,878	750,000	669,122
201560 - ENG-UK-Wright Cres (Recoverable)	-	295,999	296,000	1
Total Engineering - Asset Management Envelopes	<b>61,947,350</b>	<b>10,900,439</b>	<b>85,887,137</b>	<b>13,039,348</b>
<b>Engineering - Projects</b>				
100229 - ENG-Cataraqui Woods Extension - Sydenham	8,033,216	99,458	9,239,186	1,106,512
201208 - ENG-Storm Water	2,953,342	707,780	10,060,041	6,398,918
201456 - ENG-Utilities Kingston (Sewer)	612,181	162,219	775,000	600
201457 - ENG-Utilities Kingston (Water)	1,081,592	617,867	1,700,000	541
201526 - ENG-Princess & Garrett St (Division to Albert) (DC)	180,002	-	597,485	417,483
201564 - ENG-Williamsville	910	3,317	21,221,800	21,217,573
201573 - ENG-UK-Williamsville (Recoverable)	-	-	7,193,929	7,193,929
201345 - ENG-Waaban Crossing - Post Construction and Monitoring	332,924	6,513	1,700,000	1,360,563
Total Engineering - Projects	<b>13,194,168</b>	<b>1,597,154</b>	<b>52,487,441</b>	<b>37,696,119</b>
<b>Total Engineering</b>	<b>75,141,518</b>	<b>12,497,593</b>	<b>138,374,579</b>	<b>50,735,467</b>
<b>Fire &amp; Rescue - Asset Management Envelopes</b>				
100098 - FRE-911 Telephone Service	1,584,236	29,959	1,909,710	295,515
100100/201145 - FRE-Communications Centre	279,901	519	302,300	21,880
100104/201148 - FRE-Response Vehicles - Replace/Refurbish	9,685,655	3,139,829	15,792,712	2,967,228
200505 - FRE-Mobile Radio & Communications	1,048,445	1,409	1,053,500	3,646
201147 - FRE-Fire Technology Communications	49,332	-	108,000	58,668

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
200509/201150 - FRE-Other Equipment	2,036,310	204,592	2,645,000	404,098
201146 - FRE-Corporate Radio System	1,311,695	476,012	5,168,292	3,380,585
201151 - FRE-Emergency Preparedness	154,484	8,158	175,000	12,359
201149 - FRE-Training Centre Facilities and Props	50,490	2,535	202,286	149,262
201074 - FRE-Aerial Fire Truck	-	1,999,999	2,000,000	1
201144 - FRE-Records Management System	24,448	79,882	325,000	220,671
201366 - FRE-Planning and Studies	19,710	-	50,000	30,290
201368 - FRE-New Station FFE	-	-	800,000	800,000
201535 - FRE-Fleet Vehicles	-	-	3,420,000	3,420,000
201540 - FRE-Mobile Radio & Communications	-	-	417,766	417,766
201549 - FRE-Communications Centre	-	-	50,000	50,000
Total Fire & Rescue - Asset Management Envelopes	16,244,704	5,942,894	34,419,566	12,231,968
<b>Total Fire &amp; Rescue</b>	<b>16,244,704</b>	<b>5,942,894</b>	<b>34,419,566</b>	<b>12,231,968</b>

## **Growth & Development Services**

### **Planning Services - Projects**

200936 - PLD-Urban Growth Strategy Update	145,836	-	150,000	4,164
200467/201140 - PLD-Development Review/Land Management	90,537	-	207,171	116,634
200468/201141 - PLD-Project Costs/Long Term Plan	1,156,966	1,648	1,340,364	181,750
200831/201435 - PLD-Policy Planning Studies	544,837	38,588	1,150,000	566,575
200940/201138 - PLD-Density by Design	222,824	-	300,000	77,176
200941/201438 - PLD-GIS Vendor Support	10,518	6,380	45,000	28,101
200942/201142 - PLD-3D GIS Development Strategy	42,165	-	119,000	76,835
200943 - PLD-Site Plan By-Law Update	73,933	-	75,000	1,067

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
201012/201136 - PLD-Official Plan Consolidation/ 5 Year Reviews	562,605	31	800,000	237,364
201013 - PLD-Plan Review Monitors	3,067	-	15,000	11,933
201075 - PLD-2024 DC Background Study & By-Law Development	200,998	-	275,000	74,002
201137 - PLD-Affordable Housing Assessment Report	156,091	19,843	200,000	24,066
201143 - PLD-Natural Heritage Study	253,978	14,716	315,000	46,306
201433 - PLD-New Road-Cataraqui Woods Dr. (Sydenham Rd to 560m east)	63,139	257,056	5,040,000	4,719,805
201434 - PLD-Riverview Shores Roundabout	89,228	18,076	4,222,010	4,114,706
201436 - PLD-Urban Growth Strategy	48,083	-	75,000	26,917
201437 - PLD-Furnishings/Equipment	22,239	2,000	35,000	10,761
201439 - PLD-Development Capital Project Implementation	89,935	-	200,000	110,065
201440 - PLD-Gibraltor Bay Subdivision	-	-	388,838	388,838
201441 - PLD-Development Project Capital Cost Sharing	-	-	100,000	100,000
201542 - PLD-Financial Implementation Plan	-	-	150,000	150,000
201543 - PLD-Zoning By-law Consolidation/Community Planning Permit Sy	24,517	-	75,000	50,483
201544 - PLD-Livable City Design Awards	14,425	-	53,000	38,575
<b>Total Planning Services</b>	<b>3,815,923</b>	<b>358,337</b>	<b>15,330,384</b>	<b>11,156,124</b>

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
<b>Building Services - Asset Management Envelopes</b>				
100133 - BEN-Building Hardware	49,299	-	80,000	30,701
201188 - BLD-Building Hardware	24,012	-	86,000	61,988
201574 - BLD-Buiding Permit Program	41,824	355,468	400,000	2,709
<b>Total Building Services</b>	<b>115,134</b>	<b>355,468</b>	<b>566,000</b>	<b>95,398</b>
<b>Licensing &amp; Enforcement Services - Projects</b>				
200834/201189 - LES-Accela Licensing and Code Enforcement	-	-	350,000	350,000
200899 - LES-Enforcement Field Hardware	94,389	-	100,000	5,611
201190 - LES-Online Payment - Cityview	-	-	50,000	50,000
201191 - LES-PS Field Hardware	33,476	-	70,000	36,524
201370 - LES-Conversion to DASH	-	-	160,000	160,000
201545 - LES-Equipment and Furniture-Taxi and TNC	-	-	25,000	25,000
<b>Total Licensing &amp; Enforcement Services</b>	<b>127,865</b>	<b>-</b>	<b>755,000</b>	<b>627,135</b>
<b>Parking - Asset Management Envelopes</b>				
201399 - PRK-Planning/Studies	-	-	160,541	160,541
201183 - PRK-Chown	26,097	125,772	1,015,587	863,718
100182 - PRK-Bicycle Parking	15,816	-	160,000	144,184
200457 - PRK-Technology/Communications-Parking	14,990	-	360,212	345,222
201401 - PRK-Hanson	173,138	204,621	1,179,117	801,358
201185 - PRK-Surface Lots	424,385	53,030	3,498,621	3,021,206
201187 - PRK-Pay & Display-Meters	21,622	-	1,438,294	1,416,672
201402 - PRK-Robert Bruce	32,415	2,700	470,000	434,885
100310 - PRK-Parking Other Equipment	78,513	-	115,000	36,487

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
200460 - PRK-Parking Enforcement	91,124	-	141,948	50,825
201002/201184 - PRK-Kingston Market Square Hotel	120,867	164,912	476,000	190,221
201400 - PRK-Parking Technology/Communications	-	-	150,000	150,000
201403 - PRK-Internal Project Management	197,828	-	301,484	103,656
201527 - PRK-Vehicle	-	-	70,000	70,000
<b>Total Parking</b>	<b>1,196,795</b>	<b>551,034</b>	<b>9,536,805</b>	<b>7,788,976</b>
<b>Real Estate &amp; Environmental Initiatives - Asset Management Envelopes</b>				
200496/201176 - REE-Employment Land Acquisition	3,741,229	6,950	11,800,000	8,051,821
201553 - REE-Acquisition of Property – Farm	2,500,000	-	12,100,000	9,600,000
201558 - REE- Purchase 60 Rigney Street	6,561,515	29,643	8,000,000	1,408,842
<b>Total Real Estate &amp; Environmental Initiatives - Asset Management Envelopes</b>	<b>12,802,744</b>	<b>36,593</b>	<b>31,900,000</b>	<b>19,060,664</b>
<b>Real Estate &amp; Environmental Initiatives - Projects</b>				
100138 - REE-9 North Street (Old Imperial Oil Building)	8,700	-	100,001	91,301
100142 - REE-Federal Divestitures	80,307	-	250,000	169,693
100281/201420 - REE-Kingston East Landfill Closure	199,183	-	471,800	272,617
100314 - REE-Belle Island Stabilization	5,815	-	50,000	44,185
200870/201177 - REE-Employment Land Servicing	7,578,169	773,702	12,000,223	3,648,351
200170/201422 - REE-Municipal Property Environmental Remediation	231,848	36,386	330,000	61,766
200322 - REE-Employment Land Agreement	157,972	-	300,000	142,028
200337 - REE-Dredging Waterlot-1 Queen Street	117,384	-	133,358	15,974
200493/201175 - REE-Strategic Property Land Development	1,272,006	34,598	1,786,165	479,561
200497/201419 - REE-DT Coal Tar Groundwater Monitoring	105,054	1,761	195,000	88,185
200498/201421 - REE-Belle Park Landfill	271,036	351	551,863	280,476

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
200499/201178 - REE-EMP Remediation and Monitoring	66,802	-	385,000	318,198
200974/201425 - REE-Managed Forest Projects	85,120	-	91,400	6,280
201005 - REE-McAdoos Landfill Cap Repairs	83,671	-	120,000	36,329
201006 - REE-Orchard Marsh Sediment Control	45,706	-	250,000	204,294
201069 - REE-Belle Park Emergency Repairs	1,428,513	-	1,500,000	71,487
201268 - REE-Proponent Honorarium	50,000	-	150,000	100,000
201319 - REE-Enhanced Rock Weathering Carbon Capture	35,257	-	212,000	176,743
201338 - REE-367 Gore Road Servicing	15,873	14,837	750,000	719,290
201423 - REE-Environmental Remediation Projects	1,929	-	90,000	88,071
201424 - REE-Brownfield Remediation Project	14,404	-	75,000	60,596
201426 - REE-Excess Soil strategies and development	52,238	-	110,000	57,762
201427 - REE-Corporate Environmental Risk Management	58,040	-	100,000	41,960
201530 - REE-Managed Forests Projects	-	-	25,000	25,000
<b>Total Real Estate &amp; Environmental Initiatives - Projects</b>	<b>11,965,029</b>	<b>861,635</b>	<b>20,026,810</b>	<b>7,200,146</b>
<b>Total Real Estate &amp; Environmental Initiatives</b>	<b>24,767,773</b>	<b>898,227</b>	<b>51,926,810</b>	<b>26,260,810</b>
<b>Climate Leadership Division - Projects</b>				
200811/201173 - CLD-Climate Leadership Priorities Implementation	833,189	93,617	1,142,545	215,739
200900 - CLD-Sustainable Kingston Plan Update	10,735	-	125,000	114,265
201369 - CLD-Better Homes Kingston Program	32,101	-	1,825,450	1,793,349
<b>Total Climate Leadership Division</b>	<b>876,026</b>	<b>93,617</b>	<b>3,092,995</b>	<b>2,123,353</b>

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
<b>Community Services</b>				
<b>Rideaucrest - Asset Management Envelopes</b>				
100080 - LTC-Donations, Capital Expenditures	170,070	10,259	222,000	41,670
100209 - LTC-Rideaucrest Home-Facility	3,470,355	-	3,663,843	193,489
201372 - LTC-Equipment and Furnishings	33,961	88,193	200,000	77,845
<b>Total Rideaucrest</b>	<b>3,674,386</b>	<b>98,453</b>	<b>4,085,843</b>	<b>313,004</b>
<b>Heritage Services - Asset Management Envelopes</b>				
200490 - HER-Cultural Heritage	1,051,528	-	1,667,661	616,133
201130 - HER-Heritage Planning	137,853	2,991	213,673	72,829
201373 - HER-Civic Collection Management	219	-	175,000	174,781
201374 - HER-PHSM Functional Capital	2,394	-	20,000	17,606
201375 - HER-Heritage Master Plan	54,860	238	200,000	144,902
201376 - HER-Heritage Planning Studies/Designations	5,728	-	100,000	94,272
<b>Total Heritage Services - Asset Management Envelopes</b>	<b>1,252,582</b>	<b>3,229</b>	<b>2,376,334</b>	<b>1,120,523</b>
<b>Housing &amp; Social Services - Projects</b>				
201163 - HSG-Canada-Ontario Community Housing Initiative	2,259,639	841,080	5,245,011	2,144,292
200717 - HSG-1752 Bath Road	2,160,000	240,000	2,400,000	-
200727 - HSG-484-Albert Street (Home for Good Program)	17,612,409	-	23,187,818	5,575,409
200763 - HSG-805 Ridley	5,344,502	2,218	5,670,540	323,820
201007 - HSG-Housing & Homeless System Consulting	62,277	-	144,353	82,076
201009 - HSG-Affordable Units	16,419,476	112,608	23,652,982	7,120,899
201011 - SOC-Child Care Plan	38,266	-	50,000	11,734

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
201040 - HSG-Rapid Housing Initiative (Round Three)	6,555,840	5,519	6,669,918	108,559
201164 - HSG-Ontario Priorities Housing Initiative (OPHI)	497,538	-	795,300	297,762
201280 - HSG-38 Cowdy Street	296,777	30,075	500,000	173,148
201291 - HSG-186 Hillendale Ave	818,668	1,619,972	2,445,000	6,361
201292 - HSG-120 Compton Street	400,000	-	400,000	-
201293 - HSG-541 Division Street	314,406	-	980,000	665,594
201294 - HSG-KFHC Affordable Housing	96,458	92,170	870,000	681,373
201307 - HSG-Sleeping Cabins-690 SJA Macdonald Blvd	-	-	150,000	150,000
201308 - HSG-Sleeping Cabins-Capital Development	-	-	350,000	350,000
201309 - HSG-Additional Residential Unit (ARU) Incentive	259,612	-	1,600,000	1,340,388
201444 - HSG-500 Cataraqui Woods Drive	425,250	47,250	472,500	-
201546 - HSG-Affordable Housing Viability	60,000	-	175,716	115,716
201555 - HSG-City Flats HAF	-	-	522,000	522,000
201562 - HSG-Kingston Co-Housing Predevelopment Funding	-	-	50,000	50,000
201563 - HSG-Residential Air Conditioner Pilot Program	-	-	17,000	17,000
201575 - HSG-Verona Township of South Frontenac (OPHI&COCHI)	-	-	1,400,000	1,400,000
<b>Total Housing &amp; Social Services</b>	<b>53,621,117</b>	<b>2,990,891</b>	<b>77,748,138</b>	<b>21,136,130</b>

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
<b>Community Development, Wellbeing &amp; IIDEA</b>				
200640 - CDW-MFAP Modernization & Sustainment	38,175	-	75,000	36,825
201288 - CDW-St Vincent de Paul Community Centre	2,213,618	-	2,220,000	6,382
201360 - CDW-Engage for Change	121,786	3,892	260,252	134,574
201361 - CDW-Community Development Initiatives	250,000	-	400,000	150,000
201548 - CDW-Equity, Diversity and Inclusion	-	-	74,998	74,998
<b>Total Community Development, Wellbeing &amp; IIDEA</b>	<b>2,623,578</b>	<b>3,892</b>	<b>3,030,250</b>	<b>402,780</b>
<b>Arts &amp; Culture Services - Asset Management Envelopes</b>				
100297 - CUL-JK Tett Centre Envelope	82,098	-	132,200	50,102
201157 - CUL-Cultural Arts Programs	96,227	-	350,000	253,773
201398 - CUL-Grand Theatre Functional Capital	11,675	-	230,000	218,325
201547 - CUL-JK Tett Centre Envelope	-	-	15,000	15,000
Total Arts & Culture Services - Asset Management Envelopes	190,000	-	727,200	537,200
<b>Arts &amp; Culture Services - Projects</b>				
100311 - CUL-Public Art Program (KCP)	761,387	-	978,943	217,556
Total Arts & Culture Services - Projects	761,387	-	978,943	217,556
<b>Total Arts &amp; Culture Services</b>	<b>951,387</b>	<b>-</b>	<b>1,706,143</b>	<b>754,756</b>
<b>Recreation &amp; Leisure Services - Asset Management Envelopes</b>				
200477/201211 - REC-Existing Parks & Shoreline	11,617,240	445,715	19,545,889	7,482,935
200481/201158 - REC-Community Facilities	811,615	50,407	1,184,788	322,766
200483 - REC-Recreation Facilities	682,322	12,320	817,198	122,555
200484/201159 - REC-Aquatic Facilities	734,784	22,393	1,370,015	612,838
201160 - REC-Arena Facilities	1,971,268	358,320	3,067,792	738,204

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
200486 - REC-Market Square	246,234	-	263,823	17,589
200487/201431 - REC-Marina Facilities	654,683	402,600	2,608,098	1,550,815
200488 - REC-Portsmouth Olympic Harbour	725,433	-	753,308	27,875
200705/201258 - REC-DMAF Shoreline Projects	7,829,621	193,747	12,407,378	4,384,009
201022 - REC-Parks Capital Program - unallocated	315,813	29,605	402,275	56,857
201413 - REC-Shoreline (DMAF Ineligible)	45,275	124,664	700,000	530,061
201428 - REC-Parks (DC)	112,585	409,905	1,819,960	1,297,471
201429 - REC-Slush Puppie Place	126,817	47,261	246,545	72,468
201430 - REC-Recreation Facilities-Other	58,410	-	256,601	198,191
201473 - REC-Swim Dock & Water Play Area	66,875	1,805	2,000,000	1,931,320
Total Recreation & Leisure Services - Asset Management Envelopes	<u>25,998,976</u>	<u>2,098,741</u>	<u>47,443,670</u>	<u>19,345,953</u>
<b>Recreation &amp; Leisure Services - Projects</b>				
200658 - REC-New Parks	4,252,624	586,981	8,599,025	3,759,420
201071 - REC-Loyalist Township Aquatics Centre Partnership	4,366,667	-	6,550,000	2,183,333
201212 - REC-Confederation Basin Promenade	2,040	-	9,500,000	9,497,960
201214 - REC-Development Charges Funded Parks	1,020,977	80,987	1,229,585	127,621
201310 - REC-Inclusive Play Shannon Park Civil Works	658,976	797,851	1,630,000	173,173
201432 - REC-Passenger Dock	7,642	75,511	200,000	116,847
201513 - REC-Slush Puppie Place Score Clock	209,213	69,738	1,000,000	721,050
201531 - REC-Future Neighbourhood Parks-677 Princess Street	-	11,906	1,670,197	1,658,291
Total Recreation & Leisure Services - Projects	<u>10,518,137</u>	<u>1,622,973</u>	<u>30,378,807</u>	<u>18,237,697</u>
<b>Total Recreation &amp; Leisure Services</b>	<b><u>36,517,113</u></b>	<b><u>3,721,714</u></b>	<b><u>77,822,477</u></b>	<b><u>37,583,650</u></b>

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
<b>Corporate Services</b>				
<b>Facilities Management &amp; Construction Services - Asset Management Envelopes</b>				
201242 - FAC-Designated Substance Management	95,495	53,408	450,000	301,097
200906/201241 - FAC-Realty Asset Management	4,518,742	829,906	9,932,574	4,583,925
200907 - FAC-Grand Theatre Envelope	181,139	358,217	540,599	1,243
200910 - FAC-Kingston Fire & Rescue	714,950	43,215	778,963	20,797
200914 - FAC-Kingston Frontenac Public Library	985,558	9,441	995,000	1
201023/201238 - FAC-Heritage Capital Envelope	10,003,908	1,441,281	11,838,076	392,887
201024/201239 - FAC-Non-Heritage Capital Envelope	17,801,193	1,183,192	20,369,220	1,384,835
201390 - FAC-Renewal (Heritage & Non-Heritage) (Header)	3,665,464	1,224,092	16,000,000	11,110,444
Total Facilities Management & Construction Services - Asset Management Envelopes	<b>37,966,450</b>	<b>5,142,752</b>	<b>60,904,432</b>	<b>17,795,230</b>
<b>Facilities Management &amp; Construction Services - Projects</b>				
200802 - FAC-Public Works Vehicle Storage Facility	8,344	-	190,000	181,656
200803 - FAC-New Creekford Road Building	78,289	-	1,620,881	1,542,593
200913 - FAC-610 Montreal Envelope	784,898	2,547,343	3,709,269	377,028
200979 - FAC-Kingston Fire & Rescue, New Fire Stations	750,012	136,685	1,000,000	113,303
201240 - FAC-Fire Facilities	19,587	340,699	650,000	289,714
201266 - FAC-Planning/Design Aquatic Heath Centre	854,277	495,451	3,000,000	1,650,272
201267 - FAC-Culligan Water Park enclosure	2,836,394	20,213,593	26,100,000	3,050,013
201306 - FAC-Isabel Turner Renovation	4,727,416	210,775	4,940,000	1,809
201329 - FAC-309 QMR Renovations	7,286,637	424,655	9,430,000	1,718,708

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
201391 - FAC-Taylor Kidd Fire and EMS Station	2,153,293	11,753,470	20,485,000	6,578,237
201393 - FAC-Division Street Fueling Station	-	-	175,000	175,000
201394 - KARC relocation	169,900	189,090	375,000	16,010
201395 - FAC-Decarbonization - Net Zero Transition Plan	76,683	143,721	1,900,000	1,679,596
201396 - FAC-Decarbonization - Fleet EV Charging Expansion	199,323	181,580	1,050,000	669,097
201488 - FAC-PV System Rideau Heights Community Centre	-	-	1,619,560	1,619,560
201491 - FAC-Relocation Hazardous Waste Site	563,542	659,251	1,600,000	377,206
201533 - FAC - 38 Cowdy Street Demolition	6,043	-	600,000	593,957
<b>Total Facilities Management &amp; Construction Services - Projects</b>	<b>20,514,638</b>	<b>37,296,313</b>	<b>78,444,710</b>	<b>20,633,759</b>
<b>Total Facilities Management &amp; Construction Services</b>	<b>58,481,089</b>	<b>42,439,065</b>	<b>139,349,143</b>	<b>38,428,990</b>
<b>Asset Management &amp; Fleet Services - Asset Management Envelopes</b>				
100151/201228 - FLT-Replacements-Underground	1,742,427	123,790	2,186,081	319,864
200439 - FLT-Replacements-City Other	160,299	-	181,519	21,220
201227 - FLT-Replacements-Treatment	376,827	112,113	684,240	195,300
201384 - FLT-Replacements-UK Other	218,994	52,614	396,344	124,736
200442 - FLT-Replacements-Other	186,785	-	192,368	5,584
200461 - FLT-Vehicle	19,589	-	80,000	60,411
200607/201237 - FLT-Corporate Asset Management	813,708	9,830	1,215,000	391,462
201232 - FLT-Bus Refurbishments	809,317	-	3,179,247	2,369,930
200821 - FLT-Replacements-Underground/Treatment	1,564,775	217,426	1,853,676	71,475
200822/201225 - FLT-Replacements-City Other	1,722,787	-	1,751,531	28,744
200823/201223 - FLT-Replacements-Public Works	10,405,362	1,730,466	13,472,476	1,336,648
200824/201224 - FLT-Replacements-Solid Waste	1,752,829	655,874	3,680,448	1,271,745

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
200825/201229 - FLT-Replacements - Gas	408,894	72,207	619,447	138,346
200826/201235 - FLT-Additions - Public Works (Roads/Sidewalks)	2,202,381	236,901	2,489,931	50,649
200829/201234 - FLT-Buildings/Grounds/Infrastructure	418,338	505,951	1,349,100	424,811
200926/201385 - FLT-Replacements - Full Size Buses (including Electrical)	6,388,335	70,532	14,212,763	7,753,897
200927/201236 - FLT-Additions - Facilities Maintenance	285,782	-	356,756	70,974
201021 - FLT-Municipal-Additions	300,996	-	681,652	380,656
201019 - FLT-Municipal-Replacements	5,115,611	-	5,790,841	675,230
201020 - FLT-Utilities-Replacements	1,306,833	-	1,429,594	122,761
201226 - FLT-Replacements - Capital Leases	698,912	-	1,608,179	909,267
201230 - FLT-Replacements - Other	329,312	-	355,823	26,511
201231 - FLT-Electric-Zero Emission Bus Replacement Cost	2,428,399	7,261,361	9,689,760	-
201386 - FLT-Replacements - Transit Shuttle	27,402	47,082	250,000	175,516
201387 - FLT-Shop Equipment/Tooling	46,937	-	114,205	67,268
201388 - FLT-Additions - Engineering	24,130	-	97,900	73,770
201389 - FLT-Additions - Parking-Skid Steer	59,017	-	130,000	70,983
201469 - FLT- Fleet Replacements – City Other (Solid Waste)	611,679	1,435,433	2,100,000	52,888
201518 - FLT-Replacements-Full Size Buses (ICIP KIN-09)	5,855	6,149,928	8,797,760	2,641,978
201520 - FLT-Additions - Public Works - Asphalt	185,813	-	250,000	64,187
201521 - FLT-M5 Modules & Upgrades	-	-	50,000	50,000
<b>Total Asset Management &amp; Fleet Services</b>	<b>40,618,324</b>	<b>18,681,507</b>	<b>79,246,642</b>	<b>19,946,811</b>

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
<b>Information Systems &amp; Technology - Asset Management Envelopes</b>				
200515 - IST-Information Management	2,193,062	2,467	3,199,206	1,003,677
200840/201195 - IST-ICT Infrastructure	4,695,376	412,821	6,664,074	1,555,877
201197 - IST-Core Capability Sustainment	-	-	348,748	348,748
200842/201198 - IST-Digital Workspace	3,118,250	983	3,680,691	561,457
200174/201200 - IST-Cyber Security	1,792,446	14,820	2,734,080	926,814
200845/201201 - IST-Digital Service Delivery	5,722,519	-	7,258,581	1,536,062
201204 - IST-Continuous Improvement & Innovation	302,533	-	520,000	217,467
200929/201202 - IST-Geospatial Information Management	3,507,753	3,663	4,389,064	877,647
201196 - IST-Software Subscriptions and Maintenance	2,547,633	3,495	2,706,700	155,572
201199 - IST-Business Applications Sustainment	124,204	-	301,901	177,697
201205 - IST-Core System Improvement	288,288	-	294,606	6,318
201379 - IST-Enterprise Resource Management Sustainment	986,225	35,898	2,147,413	1,125,290
201380 - IST-Planning Building Licensing	502,646	-	1,153,684	651,038
201381 - IST-Comms CX and Public Engagement	252,360	-	660,375	408,015
201382 - IST-Govt Admin & Council Support	204,790	-	295,000	90,210
201383 - IST-Rideaucrest	237,324	-	310,775	73,451
Total Information Systems & Technology - Asset Management Envelopes	26,475,410	474,147	36,664,898	9,715,340

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
<b>Information Systems &amp; Technology - Projects</b>				
201192 - IST-Financial Management System	2,258,380	-	3,340,857	1,082,477
201492 - IST-POS System	52,138	-	1,000,000	947,862
201536 - IST-Corporate Artificial Intelligence	4,916	-	185,000	180,084
Total Information Systems & Technology - Projects	2,315,434	-	4,525,857	2,210,423
<b>Total Information Systems &amp; Technology</b>	<b>28,790,844</b>	<b>474,147</b>	<b>41,190,755</b>	<b>11,925,764</b>
<b>Chief Administrative Officer</b>				
201265 - CAO-Large project management and support	28,817	-	350,000	321,183
<b>Total Chief Administrative Officer</b>	<b>28,817</b>	<b>-</b>	<b>350,000</b>	<b>321,183</b>
<b>Airport - Asset Management Envelopes</b>				
200167 - AIR-Planning/Studies	236,478	21,991	285,000	26,531
200171 - AIR-Grounds/Underground/Fencing	582,507	1,145	896,100	312,449
200656 - AIR-Runway Rehabilitation	-	-	250,000	250,000
Total Airport - Asset Management Envelopes	818,984	23,136	1,431,100	588,980
<b>Airport - Projects</b>				
200296 - AIR-Airport Building and Runway	42,791	-	135,000	92,209
201358 - AIR-Flight Obstacle Tree Trimming	-	-	150,000	150,000
201359 - AIR-Robotic Grass Cutting	-	-	50,000	50,000
Total Airport - Projects	42,791	-	335,000	292,209
<b>Total Airport</b>	<b>861,775</b>	<b>23,136</b>	<b>1,766,100</b>	<b>881,189</b>

<b>Project Number and Description</b>	<b>Actuals</b>	<b>Commitments</b>	<b>Budget</b>	<b>Variance</b>
<b>Strategy Innovation &amp; Partnerships - Projects</b>				
201135 - SIP-Physician Recruitment	1,426,092	-	2,000,000	573,908
201551 - SIP-Tri-Colour Wet Lab project	-	-	3,000,000	3,000,000
<b>Total Strategy Innovation &amp; Partnerships</b>	<b>1,426,092</b>	<b>-</b>	<b>5,000,000</b>	<b>3,573,908</b>
<b>Chief Financial Officer</b>				
<b>Chief Financial Officer</b>				
201277 - FIN-Service Capacity Modelling	168,702	-	300,000	131,298
201311 - FIN-HAF unallocated grant	-	-	86,202	86,202
<b>Total Chief Financial Officer</b>	<b>168,702</b>	<b>-</b>	<b>386,202</b>	<b>217,500</b>
<b>Total Capital Projects</b>	<b>447,119,399</b>	<b>96,200,423</b>	<b>827,552,096</b>	<b>284,232,274</b>